

Name of Company: ISEKI & CO., LTD.

Company Representative: President, Shiro Tomiyasu

Code number: 6310

Stock exchange listing: Tokyo Stock Exchange Prime Market

Enquiries: Investor Relations Section

General Manager, Fumitoshi Suzuki (Telephone: +81 3 5604 7709)

Notice Concerning Merger between Consolidated Subsidiaries and Change in Trade Name

We hereby announce that at a Board of Directors' Meeting held today, the Company has resolved to implement a merger (the "Merger") of the Company's consolidated subsidiaries ISEKI-Matsuyama MFG. Co., Ltd. and ISEKI-Kumamoto MFG. Co., Ltd. and to change the trade name of the surviving company as follows.

Please note that it is a merger between consolidated subsidiaries of the Company, and that some disclosure items and contents have been omitted.

1. Purpose of the Merger

The purpose of the Merger is to reduce duplicated operations and costs, improve management efficiency and increase synergies by integrating and effectively utilizing the management resources held by the two companies.

2. Overview of the Merger

(1) Companies involved

Trade name	ISEKI-Matsuyama MFG. Co., LTD.	ISEKI-Kumamoto MFG. Co., LTD.
Location	700 Umaki-cho, Matsuyama-shi, Ehime-ken	1400 Yasunaga, Mashiki-machi, Kamimashiki-gun, Kumamoto-ken
Name and title of representative	Ruiji Horio, Representative Director & President	Masahiro Sakai, Representative Director & President
Business description	Manufacture of agricultural machinery and equipment	Manufacture of agricultural machinery and equipment
Capital	90 million yen	80 million yen
Fiscal year end	December 31	December 31
Shareholder and shareholding ratio	ISEKI & CO., LTD. 100%	ISEKI & CO., LTD. 100%

(2) Schedule: Creditors' protection proceedings

From early May 2024

Approvals of merger agreement at general meetings of shareholders of the companies involved:

June 26, 2024 (scheduled)

Effective merger date:

July 1, 2024 (scheduled)

(3) Method of the Merger: The Merger will be conducted on an equal basis, but procedurally ISEKI-

Matsuyama MFG. Co., LTD. will be the surviving company.

(4) Merger ratio: Since both companies are wholly-owned subsidiaries of the Company, merger ratio will not be determined.

3. Company overview after change in trade name and merger

New trade name	ISEKI M&D CO., LTD.	
Date of change in trade name	July 1, 2024 (scheduled)	
Location	700 Umaki-cho, Matsuyama-shi, Ehime-ken	
Name and title of representative	Masahiro Sakai, President and Representative Director	
Business description	Manufacture of agricultural machinery and equipment	
Capital	90 million yen	
Fiscal year end	December 31	
Shareholder and shareholding ratio	ISEKI & CO., LTD. 100%	

4. Future outlook

Since it is a merger between consolidated subsidiaries of the Company, its impact on the Company's consolidated financial results will be immaterial.