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February 13, 2026

Consolidated Financial Results for the Fiscal Year Ended December 31, 2025 (Under Japanese GAAP)



Company name: ISEKI&CO., LTD.

Listing: Tokyo Stock Exchange

Securities code: 6310

URL: <https://www.iseki.co.jp>

Representative: Shiro Tomiyasu

,President and Representative Director

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,General Manager of Financial Department

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Scheduled date of annual general meeting of shareholders: March 27, 2026

Scheduled date to commence dividend payments: March 30, 2026

Scheduled date to file annual securities report: March 25, 2026

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended December 31, 2025 (from January 1, 2025 to December 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended December 31, 2025	185,770	10.3	4,225	120.1	4,119	161.1	2,757	-
December 31, 2024	168,425	(0.9)	1,920	(14.8)	1,577	(24.6)	(3,022)	-

Note: Comprehensive income For the fiscal year ended December 31, 2025: ¥ 7,123 million [-%]
For the fiscal year ended December 31, 2024: ¥ (97) million [-%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended December 31, 2025	Yen 121.88	Yen 121.86	% 3.9	% 2.0	% 2.3
December 31, 2024	(133.63)	-	(4.4)	0.7	1.1

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended December 31, 2025: ¥ - million

For the fiscal year ended December 31, 2024: ¥ (804) million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
December 31, 2025	209,475	78,428	35.2	3,260.92
December 31, 2024	206,132	71,837	32.8	2,986.80

Reference: Equity

As of December 31, 2025: ¥ 73,788 million
As of December 31, 2024: ¥ 67,568 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
December 31, 2025	23,456	(4,442)	(15,132)	12,840
December 31, 2024	8,825	(5,843)	(5,099)	8,150

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
Fiscal year ended December 31, 2024	Yen -	Yen -	Yen -	Yen 30.00	Yen 30.00	Millions of yen 686	% -	% 1.0
Fiscal year ended December 31, 2025	Yen -	Yen -	Yen -	Yen 40.00	Yen 40.00	Millions of yen 914	% 32.8	% 1.3
Fiscal year ending December 31, 2026 (Forecast)	Yen -	Yen -	Yen -	Yen 45.00	Yen 45.00	Millions of yen	% 33.9	Yen

3. Consolidated financial result forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	180,000	(3.1)	6,000	42.0	4,900	18.9	3,000	8.8	132.59

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 companies (ISEKI UK & Ireland Limited)

Excluded: - companies ()

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- (ii) Changes in accounting policies due to other reasons: Yes
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	22,984,993 shares
As of December 31, 2024	22,984,993 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	356,878 shares
As of December 31, 2024	362,784 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended December 31, 2025	22,625,874 shares
Fiscal Year ended December 31, 2024	22,620,937 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended December 31, 2025 (from January 1, 2025 to December 31, 2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2025	88,450	2.5	(886)	-	684	(92.2)	467	(89.2)
December 31, 2024	86,272	(11.1)	(1,664)	-	8,762	646.1	4,333	362.1

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
December 31, 2025	20.68	20.68
December 31, 2024	191.59	191.55

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
December 31, 2025	133,852	56,010	41.8	2,474.89
December 31, 2024	130,501	53,574	41.0	2,367.85

Reference: Equity

As of December 31, 2025:	¥	56,002 million
As of December 31, 2024:	¥	53,565 million

* The total number of treasury shares at the end of the period includes the Company's shares held by the "Board Benefit Trust" (245,400 shares for the period ended December 31, 2025, 251,500 shares for the period ended December 31, 2024). In addition, the Company's shares held by the "Board Benefit Trust" are included in the number of treasury shares deducted for the calculation of the average number of shares during the period.

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

Consolidated Financial Statements and Primary Notes

Consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2024	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	8,200	12,891
Notes and accounts receivable - trade, and contract assets	25,435	26,494
Merchandise and finished goods	56,389	47,999
Work in process	9,155	8,285
Raw materials and supplies	1,392	1,457
Other	5,106	5,417
Allowance for doubtful accounts	(60)	(113)
Total current assets	105,618	102,431
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	24,460	24,400
Machinery, equipment and vehicles, net	4,990	5,045
Tools, furniture and fixtures, net	1,501	1,546
Land	44,271	43,607
Leased assets, net	4,970	5,137
Construction in progress	1,077	3,779
Other, net	123	127
Total property, plant and equipment	81,396	83,645
Intangible assets	2,975	3,970
Investments and other assets		
Investment securities	9,864	13,200
Long-term loans receivable	19	26
Deferred tax assets	483	413
Retirement benefit asset	4,852	5,175
Other	1,589	1,409
Allowance for doubtful accounts	(667)	(797)
Total investments and other assets	16,141	19,428
Total non-current assets	100,513	107,044
Total assets	206,132	209,475

(Millions of yen)

	As of December 31, 2024	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	11,245	11,918
Electronically recorded obligations - operating	14,008	15,005
Short-term loans payable	35,068	28,738
Current portion of long-term loans payable	9,775	9,359
Lease liabilities	1,694	2,727
Accrued consumption taxes	1,096	1,397
Income taxes payable	1,042	917
Accrued expenses	5,288	5,926
Provision for bonuses	614	696
Accounts payable - other	10,262	13,911
Provision for business structure reform	562	-
Other	2,517	6,324
Total current liabilities	93,178	96,922
Non-current liabilities		
Long-term loans payable	23,266	16,898
Lease liabilities	5,679	4,450
Deferred tax liabilities	409	1,769
Deferred tax liabilities for land revaluation	4,003	4,122
Provision for retirement benefits for directors (and other officers)	108	165
Provision for share awards for directors (and other officers)	35	43
Retirement benefit liability	5,795	4,809
Asset retirement obligations	999	1,011
Other	818	852
Total non-current liabilities	41,116	34,124
Total liabilities	134,294	131,046
Net assets		
Shareholders' equity		
Share capital	23,344	23,344
Capital surplus	13,249	13,060
Retained earnings	16,643	19,146
Treasury shares	(584)	(577)
Total shareholders' equity	52,653	54,973
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,014	5,866
Deferred gains or losses on hedges	(26)	(70)
Revaluation reserve for land	8,621	8,503
Foreign currency translation adjustment	2,193	3,014
Remeasurements of defined benefit plans	1,111	1,500
Total accumulated other comprehensive income	14,914	18,814
Subscription rights to shares	8	8
Non-controlling interests	4,261	4,631
Total net assets	71,837	78,428
Total liabilities and net assets	206,132	209,475

Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended December 31, 2024	For the fiscal year ended December 31, 2025
Net sales	168,425	185,770
Cost of sales	117,776	130,103
Gross profit	50,648	55,666
Selling, general and administrative expenses	48,728	51,440
Operating profit	1,920	4,225
Non-operating income		
Interest income	136	138
Dividend income	351	332
Bounty income	29	35
Rental income	192	171
Gain on sale of scraps	186	133
Foreign exchange gains	744	501
Other	553	390
Total non-operating income	2,193	1,703
Non-operating expenses		
Interest expenses	1,414	1,390
Share of loss of entities accounted for using equity method	804	-
Commission for syndicated loans	93	141
Other	223	276
Total non-operating expenses	2,536	1,809
Ordinary profit	1,577	4,119
Extraordinary income		
Gain on sale of non-current assets	107	1,129
Gain on sale of investment securities	36	23
Other	-	6
Total extraordinary income	143	1,159
Extraordinary losses		
Loss on sale and retirement of non-current assets	230	396
Impairment losses	2,306	234
Loss on sale of investment securities	36	-
Loss on valuation of shares of subsidiaries and associates	-	112
Business structure reform expenses	679	-
Loss on subsidy repayment	-	101
Other	1	-
Total extraordinary losses	3,253	844
Profit (loss) before income taxes	(1,531)	4,434
Income taxes - current	1,037	1,369
Income taxes for prior periods	-	291
Income taxes - deferred	(2)	(124)
Total income taxes	1,034	1,536
Profit (loss)	(2,566)	2,898
Profit attributable to non-controlling interests	456	140
Profit (loss) attributable to owners of parent	(3,022)	2,757

Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the fiscal year ended December 31, 2024	For the fiscal year ended December 31, 2025
Profit (loss)	(2,566)	2,898
Other comprehensive income		
Valuation difference on available-for-sale securities	1,509	2,854
Deferred gains or losses on hedges	(33)	(54)
Revaluation reserve for land	-	(118)
Foreign currency translation adjustment	703	1,154
Remeasurements of defined benefit plans, net of tax	301	389
Share of other comprehensive income of entities accounted for using equity method	(10)	-
Total other comprehensive income	2,469	4,224
Comprehensive income	(97)	7,123
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(715)	6,589
Comprehensive income attributable to non-controlling interests	618	533

Consolidated Statement of Changes in Equity

For the fiscal year ended December 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	23,344	13,139	20,474	(590)	56,367
Changes during period					
Dividends of surplus			(686)		(686)
Profit (loss) attributable to owners of parent			(3,022)		(3,022)
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		1		6	8
Reversal of revaluation reserve for land			213		213
Change in ownership interest of parent due to transactions with non-controlling interests		108			108
Change in scope of equity method			(335)		(335)
Net changes in items other than shareholders' equity					
Total changes during period	-	109	(3,830)	6	(3,714)
Balance at end of period	23,344	13,249	16,643	(584)	52,653

	Accumulated other comprehensive income						Subscription rights to shares	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	1,495	0	8,835	1,814	810	12,955	12	4,879	74,215
Changes during period									
Dividends of surplus									(686)
Profit (loss) attributable to owners of parent									(3,022)
Purchase of treasury shares									(0)
Disposal of treasury shares									8
Reversal of revaluation reserve for land									213
Change in ownership interest of parent due to transactions with non-controlling interests									108
Change in scope of equity method									(335)
Net changes in items other than shareholders' equity	1,519	(27)	(213)	379	301	1,959	(4)	(618)	1,336
Total changes during period	1,519	(27)	(213)	379	301	1,959	(4)	(618)	(2,377)
Balance at end of period	3,014	(26)	8,621	2,193	1,111	14,914	8	4,261	71,837

For the fiscal year ended December 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	23,344	13,249	16,643	(584)	52,653
Changes during period					
Dividends of surplus			(686)		(686)
Profit (loss) attributable to owners of parent			2,757		2,757
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares				7	7
Change in scope of consolidation		(189)	431		242
Net changes in items other than shareholders' equity					
Total changes during period	-	(189)	2,502	7	2,320
Balance at end of period	23,344	13,060	19,146	(577)	54,973

	Accumulated other comprehensive income						Subscription rights to shares	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	3,014	(26)	8,621	2,193	1,111	14,914	8	4,261	71,837
Changes during period									
Dividends of surplus									(686)
Profit (loss) attributable to owners of parent									2,757
Purchase of treasury shares									(0)
Disposal of treasury shares									7
Change in scope of consolidation									242
Net changes in items other than shareholders' equity	2,851	(43)	(118)	820	389	3,899	-	370	4,269
Total changes during period	2,851	(43)	(118)	820	389	3,899	-	370	6,590
Balance at end of period	5,866	(70)	8,503	3,014	1,500	18,814	8	4,631	78,428

Consolidated Statement of Cash Flows

(Millions of yen)

	For the fiscal year ended December 31, 2024	For the fiscal year ended December 31, 2025
Cash flows from operating activities		
Profit (loss) before income taxes	(1,531)	4,434
Depreciation	5,433	5,201
Impairment losses	2,306	234
Decrease (increase) in retirement benefit asset	(675)	(322)
Increase (decrease) in retirement benefit liability	(425)	(999)
Loss (gain) on sale of investment securities	0	(23)
Interest and dividend income	(487)	(470)
Interest expenses	1,414	1,390
Foreign exchange losses (gains)	(334)	(282)
Loss (gain) on sale of property, plant and equipment and intangible assets	122	(733)
Loss on valuation of shares of subsidiaries and associates	-	112
Business structure reform expenses	679	-
Loss on subsidy repayment	-	101
Decrease (increase) in trade receivables	1,894	(1,679)
Decrease (increase) in inventories	7,451	11,979
Increase (decrease) in trade payables	(16,995)	1,668
Increase (decrease) in accounts payable - other	9,731	3,423
Other, net	1,752	2,374
Subtotal	10,336	26,410
Interest and dividends received	487	470
Interest paid	(1,436)	(1,409)
Payments for business structure reform expenses	(116)	(12)
Income taxes paid	(445)	(2,002)
Net cash provided by (used in) operating activities	8,825	23,456

(Millions of yen)

	For the fiscal year ended December 31, 2024	For the fiscal year ended December 31, 2025
Cash flows from investing activities		
Purchase of property, plant and equipment and intangible assets	(5,707)	(6,566)
Proceeds from sale of property, plant and equipment and intangible assets	560	1,938
Purchase of investment securities	(779)	(0)
Proceeds from sale of investment securities	152	56
Decrease (increase) in loans receivable	(166)	(65)
Decrease (increase) in time deposits	(0)	(0)
Other, net	96	194
Net cash provided by (used in) investing activities	(5,843)	(4,442)
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	4,498	(6,517)
Proceeds from long-term loans payable	3,950	3,153
Repayments of long-term loans payable	(11,261)	(9,916)
Proceeds from sale and leaseback transactions	1,205	735
Repayments of lease liabilities	(1,676)	(1,736)
Purchase of treasury shares	(0)	(0)
Purchase of treasury shares of subsidiaries	(971)	-
Dividends paid	(686)	(685)
Dividends paid to non-controlling interests	(156)	(163)
Net cash provided by (used in) financing activities	(5,099)	(15,132)
Effect of exchange rate change on cash and cash equivalents	416	243
Net increase (decrease) in cash and cash equivalents	(1,700)	4,125
Cash and cash equivalents at beginning of period	9,851	8,150
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	-	564
Cash and cash equivalents at end of period	8,150	12,840

Non-consolidated Financial Statements and Primary Notes

Non-consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2024	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	2,346	3,156
Notes receivable - trade	3,450	3,816
Accounts receivable - trade	25,918	29,070
Contract assets	29	-
Merchandise and finished goods	14,792	10,735
Work in process	42	-
Raw materials and supplies	189	116
Advance payments to suppliers	332	307
Prepaid expenses	385	501
Short-term loans receivable	13,193	8,723
Other	7,301	9,260
Allowance for doubtful accounts	(360)	(4)
Total current assets	67,622	65,684
Non-current assets		
Property, plant and equipment		
Buildings, net	4,505	4,065
Structures, net	364	299
Machinery and equipment, net	1,472	1,307
Vehicles, net	4	4
Tools, furniture and fixtures, net	252	264
Land	17,547	17,258
Leased assets, net	1,432	1,603
Construction in progress	451	164
Total property, plant and equipment	26,031	24,968
Intangible assets		
Leasehold interests in land	44	44
Software	410	431
Leased assets	451	390
Other	1,044	2,165
Total intangible assets	1,951	3,031
Investments and other assets		
Investment securities	8,840	13,022
Shares of subsidiaries and associates	16,484	19,373
Investments in capital	38	38
Investments in capital of subsidiaries and associates	1,035	1,035
Long-term loans receivable	6,327	3,435
Long-term prepaid expenses	65	72
Prepaid pension costs	2,540	2,976
Other	297	266
Allowance for doubtful accounts	(9)	(8)
Allowance for investment loss	(724)	(44)
Total investments and other assets	34,896	40,168
Total non-current assets	62,878	68,167
Total assets	130,501	133,852

(Millions of yen)

	As of December 31, 2024	As of December 31, 2025
Liabilities		
Current liabilities		
Notes payable - trade	510	459
Electronically recorded obligations - operating	12,660	16,815
Accounts payable - trade	6,393	7,783
Short-term loans payable	9,000	4,000
Current portion of long-term loans payable	6,040	7,490
Lease liabilities	711	860
Accounts payable - other	10,418	13,907
Accrued expenses	1,592	2,291
Income taxes payable	121	129
Advances received	2	13
Deposits received	130	137
Provision for bonuses	95	80
Other	107	70
Total current liabilities	47,783	54,039
Non-current liabilities		
Long-term loans payable	19,745	13,155
Lease liabilities	1,370	1,346
Deferred tax liabilities	1,158	2,474
Deferred tax liabilities for land revaluation	3,342	3,441
Provision for retirement benefits	2,755	2,633
Provision for share awards for directors (and other officers)	35	43
Asset retirement obligations	676	678
Other	60	29
Total non-current liabilities	29,143	23,802
Total liabilities	76,926	77,841
Net assets		
Shareholders' equity		
Share capital	23,344	23,344
Capital surplus		
Legal capital surplus	11,554	11,554
Other capital surplus	2,120	2,120
Total capital surplus	13,675	13,675
Retained earnings		
Other retained earnings		
Retained earnings brought forward	7,009	6,697
Total retained earnings	7,009	6,697
Treasury shares	(584)	(577)
Total shareholders' equity	43,445	43,140
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	3,005	5,845
Revaluation reserve for land	7,114	7,015
Total valuation and translation adjustments	10,120	12,861
Subscription rights to shares	8	8
Total net assets	53,574	56,010
Total liabilities and net assets	130,501	133,852

Non-consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended December 31, 2024	For the fiscal year ended December 31, 2025
Net sales	86,272	88,450
Cost of sales	75,688	77,988
Gross profit	10,584	10,462
Selling, general and administrative expenses	12,248	11,349
Operating loss	(1,664)	(886)
Non-operating income		
Interest income	366	302
Dividend income	9,825	1,316
Rental income	1,107	1,103
Foreign exchange gains	346	352
Other	399	386
Total non-operating income	12,044	3,461
Non-operating expenses		
Interest expenses	335	384
Rental expenses	1,108	1,314
Commission for syndicated loans	93	141
Other	79	48
Total non-operating expenses	1,618	1,890
Ordinary profit	8,762	684
Extraordinary income		
Gain on sale of non-current assets	13	223
Gain on sale of investment securities	36	23
Other	-	6
Total extraordinary income	50	253
Extraordinary losses		
Loss on sale and retirement of non-current assets	73	161
Loss on valuation of shares of subsidiaries and associates	3,208	28
Impairment losses	495	-
Loss on sale of investment securities	36	-
Provision of allowance for doubtful accounts	357	-
Business structure reform expenses	116	-
Loss on subsidy repayment	-	101
Loss on business of subsidiaries and associates	-	387
Total extraordinary losses	4,287	678
Profit before income taxes	4,525	259
Income taxes - current	(143)	(164)
Income taxes - deferred	335	(43)
Total income taxes	191	(208)
Profit	4,333	467

Non-consolidated Statement of Changes in Equity

For the fiscal year ended December 31, 2024

(Millions of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Retained earnings		Treasury shares	Total shareholders' equity
		Legal capital surplus	Other capital surplus	Total capital surplus	Other retained earnings	Retained earnings brought forward		
Balance at beginning of period	23,344	11,554	2,119	13,674	3,301	3,301	(590)	39,729
Changes during period								
Dividends of surplus					(686)	(686)		(686)
Profit					4,333	4,333		4,333
Purchase of treasury shares							(0)	(0)
Disposal of treasury shares			1	1			6	8
Reversal of revaluation reserve for land					60	60		60
Net changes in items other than shareholders' equity								
Total changes during period	-	-	1	1	3,708	3,708	6	3,716
Balance at end of period	23,344	11,554	2,120	13,675	7,009	7,009	(584)	43,445

	Valuation and translation adjustments			Subscription rights to shares	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments		
Balance at beginning of period	1,502	7,174	8,677	12	48,419
Changes during period					
Dividends of surplus				(686)	
Profit				4,333	
Purchase of treasury shares				(0)	
Disposal of treasury shares				8	
Reversal of revaluation reserve for land				60	
Net changes in items other than shareholders' equity	1,503	(60)	1,442	(4)	1,438
Total changes during period	1,503	(60)	1,442	(4)	5,154
Balance at end of period	3,005	7,114	10,120	8	53,574

For the fiscal year ended December 31, 2025

(Millions of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Retained earnings		Treasury shares	Total shareholders' equity
		Legal capital surplus	Other capital surplus	Total capital surplus	Other retained earnings	Retained earnings brought forward		
Balance at beginning of period	23,344	11,554	2,120	13,675	7,009	7,009	(584)	43,445
Changes during period								
Dividends of surplus					(686)	(686)		(686)
Profit					467	467		467
Purchase of treasury shares							(0)	(0)
Disposal of treasury shares							7	7
Decrease by corporate division					(93)	(93)		(93)
Net changes in items other than shareholders' equity								
Total changes during period	-	-	-	-	(311)	(311)	7	(304)
Balance at end of period	23,344	11,554	2,120	13,675	6,697	6,697	(577)	43,140

	Valuation and translation adjustments			Subscription rights to shares	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments		
Balance at beginning of period	3,005	7,114	10,120	8	53,574
Changes during period					
Dividends of surplus					(686)
Profit					467
Purchase of treasury shares					(0)
Disposal of treasury shares					7
Decrease by corporate division					(93)
Net changes in items other than shareholders' equity	2,839	(98)	2,741	-	2,741
Total changes during period	2,839	(98)	2,741	-	2,436
Balance at end of period	5,845	7,015	12,861	8	56,010