

## Financial Results for the Second Quarter Fiscal Year Ending March 2012 Investor Relations Presentation Materials

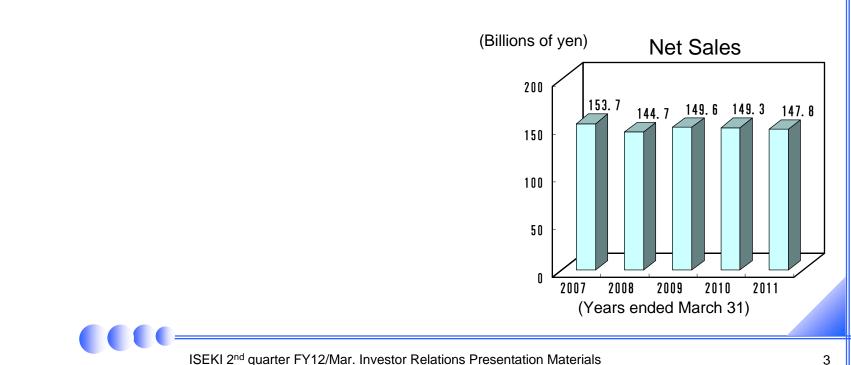
## ISEKI & CO., LTD. Seiichiro Gamo, President November 18, 2011







#### 1. **Outline of Financial Results for the Second Quarter Fiscal Year Ending March, 2012**



## Outline of Second Quarter Business Performance



(6 month cumulative)

								(JP	Y bn, %)
	Item	09/ AprSep.	/10 AprS	Sep.	/11 AprS	Sep.	Change	11/ AprSep.	Change
				%		%		Forecast	
Ne	et Sales	69.7	75.4	100.0	72.4	100.0	(3.0)	72.5	(0.1)
	(Domestic)	61.8	66.3	87.9	61.1	84.4	(5.2)	61.0	0.1
	(Overseas)	7.9	9.1	12.1	11.3	15.6	2.2	11.5	(0.2)
Gro	oss Profit	23.5	23.8	31.5	23.4	32.4	(0.4)	23.2	0.2
	G. & A. openses	21.0	21.5	28.5	20.8	28.8	(0.7)	21.3	(0.5)
	perating	2.5	2.3	3.0	2.6	3.6	0.3	1.9	0.7
	ordinary ncome	2.2	1.8	2.3	2.4	3.4	0.6	1.7	0.7
Net	t Income	1.6	0.1	0.1	1.8	2.5	1.7	1.0	0.8

\* Domestic sales companies/ISEKI-CHANGZHOU MFG. CO., LTD., others

\* ISEKI & CO., LTD. (Non-consolidated)/Overseas business/Plants, etc. Cumu

Cumulative total: Jan. – Jun. Cumulative total: Apr. – Sep.



## Breakdown of Domestic Sales (6months cumulative)

								(JPY	bn, %)
			09/ AprSep.	10/ AprSep.	11/ AprSep.	Change	Note	11/ AprSep. Forecast	Change
	nery	Cultivating & Mowing Machinery	16.1	16.0	17.1	1.1	Tractors: +1.3 Tillers: (0.2)	17.2	(0.1)
	Machi	Planting Machinery	8.2	8.4	7.2	(1.2)	Rice transplanters: (1.3) Transplanters: +0.1	7.2	0
Agriculture Related Business	Agricultural Machinery	Harvesting & Processing Machinery	7.1	7.7	6.4	(1.3)	Combine harv esters: (0.9) Dry ing machine, etc: (0.4)	6.3	0.1
lated B	Agri	Total	31.4	32.1	30.7	(1.4)		30.7	0
ure Re	Pa	ts & Farming Implements	15.4	16.9	15.6	(1.3)	Farming Implements : (1.2)	15.4	0.2
Agricult	C	Construction of Facilities	1.8	3.8	1.5	(2.3)		1.6	(0.1)
	С	ther Agriculture Related	13.1	13.4	13.2	(0.2)		13.2	0
		Total	61.7	66.2	61.0	(5.2)		60.9	0.1
	Ot	her Business Total	0.1	0.1	0.1	0		0.1	0
		Total	61.8	66.3	61.1	(5.2)		61.0	0.1



## Breakdown of Overseas Sales (6 months cumulative)

						(JPY	<u>′ bn, %)</u>
	09/ AprSep.	10/ AprSep.	11/ AprSep.	Change	Note	11/ AprSep. Forecast	Change
North America	1.6	2.8	2.8	0		2.8	0
Europe	2.4	2.6	3.0	0.4	Tractors: +0.3 Mowers: +0.1	3.0	0
Asia	0.5	0.3	0.1	(0.2)	Combine harvesters: (0.2)	0.1	0
China*	2.3	2.1	4.3	2.2	Rice transplanters: +2.3 Combine harvesters:(0.1)	4.4	(0.1)
Oceania	0.1	0.3	0.3	0		0.3	0
Products Total	6.9	8.1	10.5	2.4		10.6	(0.1)
Parts & Others	1.0	1.0	0.8	(0.2)		0.9	(0.1)
Total	7.9	9.1	11.3	2.2		11.5	(0.2)

\* Sales in China are actual results (Jan. – Jun.)



## **Operating Income** (6 months cumulative)

							(JP)	( bn, %)
Item	09/ AprSep.	10 Apr	0/ Sep.	1 <sup>.</sup> Apr		Change	11/ AprSep.	Change
			%		%		Forecast	
Net Sales	69.7	75.4	100.0	72.4	100.0	(3.0)	72.5	(0.1)
Cost of G. S.	46.2	51.6	68.5	49.0	67.6	(2.6)	49.3	(0.3)
Gross Profit	23.5	23.8	31.5	23.4	32.4	(0.4)	23.2	0.2
S. G. & A. Expenses	21.0	21.5	28.5	20.8	28.8	(0.7)	21.3	(0.5)
Operating Income	2.5	2.3	3.0	2.6	3.6	0.3	1.9	0.7
*Operating incor	me Factors o	f YoY cha	nae					
*Operating income Factors of YoY change [Gross Profit]  Decreased gross income by decreased revenue  Forex sales rate gap Increased raw material price Reduced fixed cost (personnel expenses (0.3), facility expenses, etc. (0.3)) Cost reduction, etc.					: (0.8) : (0.2) : (0.1) : +0.6 : +0.1			
[S.G.& A Expenses	s] • Decrease	,	penses (person	nel expenses	6 (0.1).		ures in ( ) indicate	losses)



## Ordinary Income and Net Income (6 months cumulative)

(,	JP	Y	br	۱.	%
(,	JP	Y	br	۱.	%

	09/ AprSep.	10/ AprSep.	11/ AprSep.	Change	11/ AprSep. Forecast	Change
Operating Income	2.5	2.3	2.6	0.3	1.9	0.7
Net Financial Income	(0.5)	(0.5)	(0.4)	0.1	(0.5)	0.1
Other Non-operating Income	0.2	0	0.2	0.2	0.3	(0.1)
Ordinary Income	2.2	1.8	2.4	0.6	1.7	0.7
Extraordinary Gains	0	0	0	0	0	0
Extraordinary Losses	(0.1)	(1.0)	(0.3)	0.7	(0.3)	0
Income before Income Taxes	2.1	0.8	2.1	1.3	1.4	0.7
Taxes, Deferred Taxes	(0.5)	(0.7)	(0.3)	0.4	(0.4)	0.1
Net Income	1.6	0.1	1.8	1.7	1.0	0.8
<ul> <li>Factors of YoY change</li> <li>[Non-operating income]         <ul> <li>Reduced Forex loss</li> <li>Improved net finance</li> <li>[Extraordinary gains/loss</li> <li>Reduced valuation</li> <li>[Taxes, deferred taxes]</li> </ul> </li> </ul>	cial income, oth ses]		∶ +0.2 ∶ +0.1 es, etc. ∶ +0.7	* Breakdown of e 2Q 11	(0.7) Expenses retirement	(0.3)





(JPY bn)

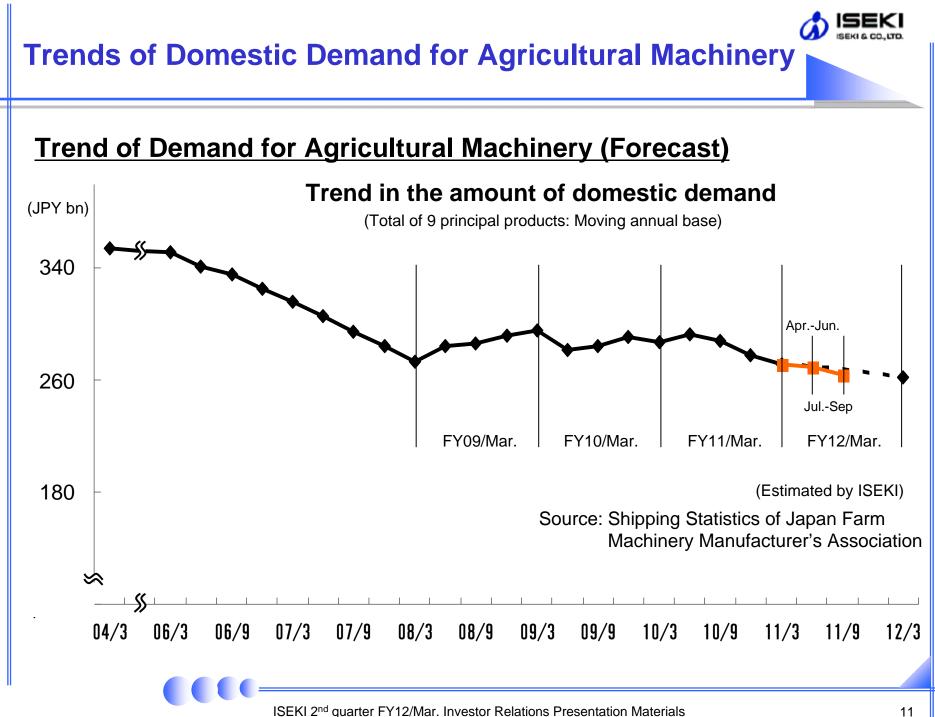
ltem	09/Sep.	10/Sep.	11/Sep.	Change from 10/Sep.	11/Mar.
Cash/Deposits	10.3	6.0	9.3	3.3	5.7
Accounts Receivables	29.0	30.3	31.9	1.6	28.7
Inventories	43.3	40.0	38.8	(1.2)	41.0
(Product Inventory)	28.7	25.8	24.9	(0.9)	27.8
Other Current Assets	2.4	2.6	2.4	(0.2)	3.3
Noncurrent Assets	90.3	89.5	90.9	1.4	90.5
Total Assets	175.3	168.4	173.3	4.9	169.2
Accounts Payables	39.8	42.1	38.6	(3.5)	42.0
Debts/Borrowings	56.2	43.6	50.7	7.1	43.5
Other Liabilities	24.6	27.3	27.7	0.4	29.1
(Total Liabilities)	120.6	113.0	117.0	4.0	114.6
Net Assets	54.7	55.4	56.3	0.9	54.6
(Retained Earnings)	5.7	6.1	7.0	0.9	5.2
Total Liabilities and Net Assets	175.3	168.4	173.3	4.9	169.2



# 2. Recent Development in Domestic and Overseas Markets



"Sanae" PZ63



## **Trends in Domestic Agricultural Machinery Market**

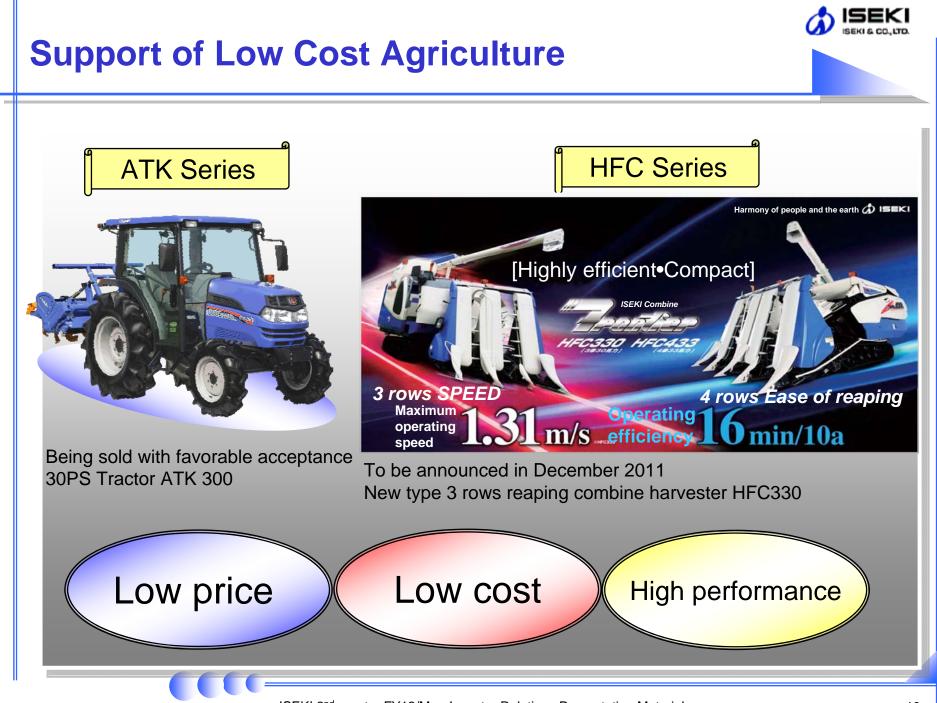


# Trends in domestic agricultural machinery industry shipment and effective sales of ISEKI

\* Total amount of 9 principal products base, Y o Y growth rate (%)

Source: Shipping statistics of Japan Farm Machinery Manufacturer's Association

	Moving Annual Total	Cumulative Annual Total	2011 J	anSep.Brea	kdown
	10/Oct11/Sep.	11/JanSep.	JanMar.	AprJun.	JulSep.
Industry (shipment)	92	94	92	97	94
ISEKI (Effective sales)	96	98	90	99	105







#### ORice demand-supply, rice price

- The rice-crop index of 2011 production was like ordinary years 101 with expected yields of 8.13 million tons (as of October 15), exceeding production target of 7.93 million tons and demand of 8.05 million tons.
- Ratio of first-class rice of 2011 production was 80.3% (as of September 30), having improved from the 2010 production rice of the same period (64.4%).

Relative trading price (Shippers) (Preliminary) Average price of all brands (yen/raw rice 60kg)

	2008 prod.	2009 prod.	2010 prod.	2011 prod.	Vs 2009 prod.	Vs 2010 prod.
September	15,163	15,169	13,040	15,196	0.2%	16.5%

• Relative price (shipping) of 2011 production rice returned to the same level of 2009 production rice to start, that was 17% higher than the 2010 production rice of the same month mainly due to reduced inventory level caused by the great earthquake and a sense of uncertainty for demand/supply.

OTrend of application for participation to the Income Compensation System for Each Household As of August 31 (Preliminary) Planting area (ha)\* indicates paddy field utilization

		Number of application	Cases paid in 2010	Growth rate		Planned areas of planting	Paid areas in 2010	Growth rate
To	tal	1,218,237	1,163,090	4.7%	Rice	1,151,545	1,127,040	2.2%
	Rice	1,062,786	1,006,192	5.6%	* Powder rice	7,301	4,920	48.4%
	Utilization of paddy fields *	678,468	578,500	17.3%		33,939		
	Dry field crop	99,273	-	-	* Rice for WCS	23,123	15,878	45.6%

• Number of application exceeded the previous year mainly due to grant to dry field crop, compensation for declined portion of rice price, and generous grant to <u>new demand rice</u> (above \* mark).

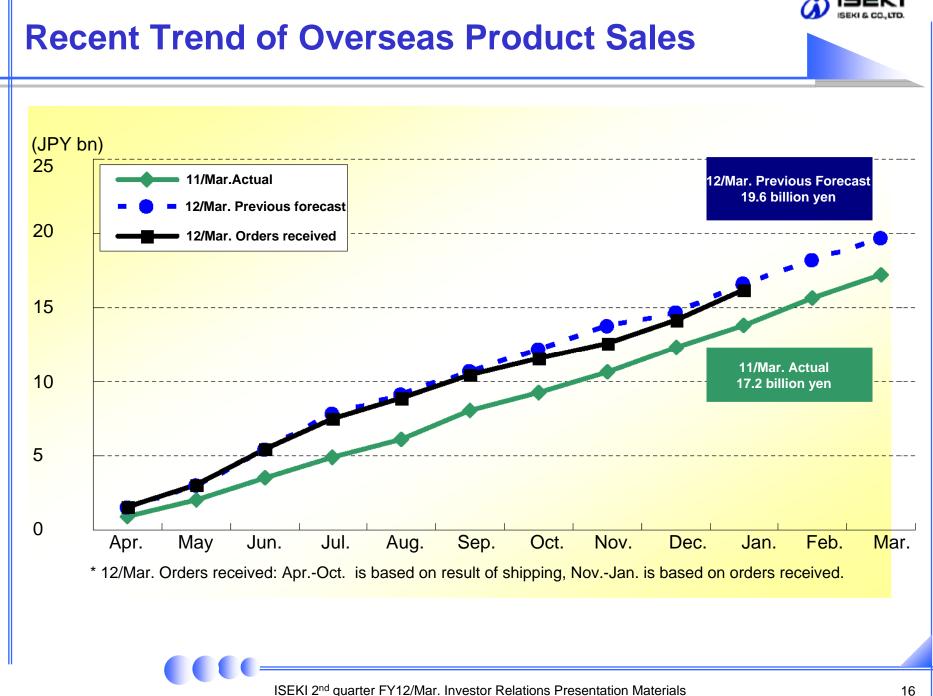




#### OFY2012 Agriculture, Forestry, Fisheries Approximate Budget Request (Extract)

		(JPY bn)	
	FY2010	FY2011	
Income compensation system for each farming household	800.3	800.3	
1. Income compensation subsidy for dry field crop	212.3	212.3	
2. Income compensation subsidy for paddy field utilization	228.4	228.4	
3. Income compensation subsidy for rice	192.9	192.9	
4. Compensation subsidy for rice price fluctuations	139.1	139.1	
5. Additional payment	15.0	15.0	
6. Promotion business, etc.	11.6	11.6	
Management stabilization promotion business for income compensation for each household	8.0	0	Policy/plan for agriculture revitalization
Regional agriculture master plan preparation business	1.4	0	(Strengthening of
Agricultural land accumulation cooperative fund	6.6	0	competitiveness/constitution)
Comprehensive support program for new engagement in agriculture	15.8	0	<ul> <li>Realize aggressive bearers</li> <li>Accelerate scale expansion</li> </ul>
Realization of conversion of agriculture, fishery and forestry into growth industries (as sixth industry)	10.8	0	- Flat land 20-30 ha - Mid mountain land 10-20 ha
Creation of fund to convert agriculture, fishery and forestry into growth industries	20.0	0	<ul> <li>Support of the sixth industrialization</li> </ul>

Income compensation system for each household was the same amount as the previous year, and it
was a request that reflected fundamental policy / action plan for agriculture revitalization (concentrated
implementation in the next 5 years).





#### **1. Trend of North American Market**

- Annual growth rate of the US economy for Jul.-Sep. was 2.5% compared with the previous period (Apr. Jun.). While the index showed a recovery trend, consumer spending is slow, unemployment rate stays high (Sep.: 9.1%), and it will take time before the housing market starts to recover as a leading indicator. Consumer mind is still depressed.
- Compact Tractor Market in North America \* Tractors with 50PS engines (PTO40PS) or less, and lawn mowers are not included \* Figures have been rounded and non-adjusted (Unit:1000)

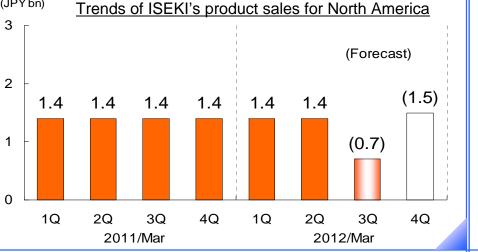
	10/	11/	Yo	ρΥ
	JanOct.	JanOct.	Change	%
USA	74	74	0	100%
Canada	9	10	1	111%
N. America Total	83	84	1	101%
	•			(JPYbn) –

Source: AEM (Association of Equipment Manufacturers)

AEM estimated growth of demand in 2011 to be +2.7% per year.

#### 2. Trends in ISEKI's Sales

- Effective sales of the OEM partner AGCO for Jan. 2 Oct. shifted in a level lower than the previous year.
- While ISEKI's orders received until Jan. 2012 exceeded the plan, it is rather weak. We revised the previous forecast downward reflecting revision of the forex rate.







#### **<u>1. Trends in European Market</u>**

- Sense of economic slowdown still remains with the financial crisis in Greek, high unemployment rate and others, and public spending budget was cut by tight fiscal policy of each nation leading to depressed consumer spending. Strong sense of uncertainties for future persists.
- Delayed economic recovery and forex environment since spring last year (strong yen) affect the market.

#### 2. Trends in ISEKI's Sales

- ISEKI's main products are prone to be affected by general economy and financial situation of the local governments since they are for professionals in the landscape market.
- Effective sales by European agents for Jan. Sep. have declined slightly, while they exceeded the previous year in Germany.
- ISEKI's orders received until Jan. 2012 shifts in line with level of the previous forecast, but they are relatively weak. We made downward revision of the previous forecast reflecting modified forex rate.



## **Trends in Overseas Markets (Asia, China)**

#### 1. Trends in Asian Market

- Korea : The situation is severe by weak won and come back efforts of Korean makers.
- Southeast Asia : While crop price that stays high is a favorable factor, but flood damage in Thailand is also concerned.

#### Trends in ISEKI's Sales

• Sales will underperform the previous year due to reduced sales of combine harvesters in Korea and worsened foreign exchange, etc.

#### 2. Trends in Chinese Market

• Expansion of agricultural machinery market continues.

#### Trends in ISEKI's Sales

• Due to substantial increase of sales of rice transplanters, we expect the sales to exceed the previous year substantially.

#### ◇ISEKI-CHANGZHOU MFG. CO., LTD. Trend of Effective Sold Units

		2005	2006	2007	2008	2009	2010	2011.	2011
		2005	2000	2007	2008	2009	2010	JanOct.	Initial Plan
Combine harv	vesters	150	220	300	470	840	624	504	430
Rice transpla	nters	0	120	1,110	1,620	3,250	4,841	7,837	7,000
Walkin	g-type	-	50	790	1,100	2,450	3,661	4,638	4,000
Riding	type	-	70	320	520	800	1,180	3,199	3,000

1Q

2Q

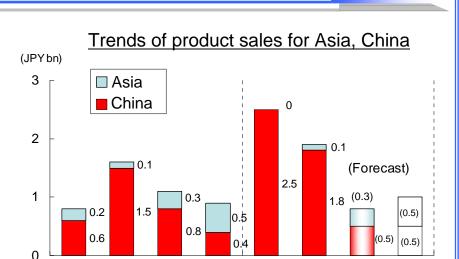
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2011/Mar.

#### ♦ Chinese Market Trend of Sales

-								 
		2005	2006	2007	2008	2009	2010	2011 Forecast
	China	0.5	0.7	1.3	1.9	3.5	3.3	5.3
	Total overseas sales	20.5	18.8	22.0	23.1	18.1	19.1	20.5

ISEKI 2<sup>nd</sup> guarter FY12/Mar. Investor Relations Presentation Materials



4Q



(JPY bn)

1Q

(Units)

2Q

3Q

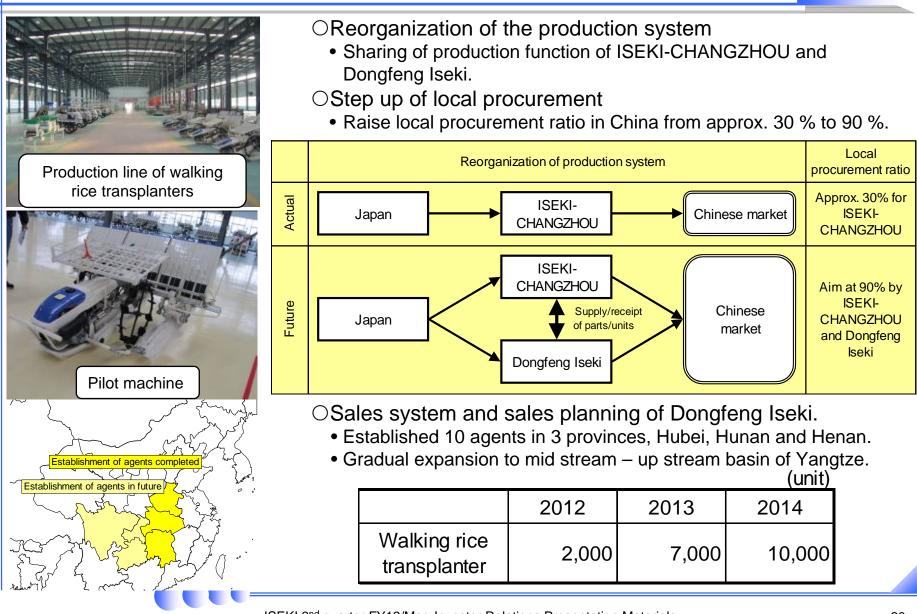
2012/Mar.

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## **Business Development in China**



(Dongfeng Iseki Agricultural Machinery (Hubei) Co., Ltd.)





# 3. Performance Forecast for the Fiscal Year Ending March, 2012



## Performance Forecast for the Fiscal Year Ending March 2012



(JPY bn)

Item		12/ N	Nar.	Change	11/Mar.	Change	
		Previous forecast	Latest forecast		Annual		
Net Sales		147.0	144.5	(2.5)	147.8	(3.3)	
	(Domestic)	125.5	124.0	(1.5)	128.7	(4.7)	
	(Overseas)	21.5	20.5	(1.0)	19.1	1.4	
Operating Income		2.9	2.9	0	2.8	0.1	
Ordinary Income		2.2	2.2	0	2.0	0.2	
Net Income		0.9	0.9	0	(0.9)	1.8	

\*Company forex rate:1 US\$= = $\pm$ 80 $\rightarrow$   $\pm$ 75, 1 Euro= $\pm$ 110 $\rightarrow$   $\pm$ 105 (From the 3<sup>rd</sup> Quarter)



#### (JPY bn)

			12/N	/lar.	Change	11/Mar.	Change	
			Previous Forecast	Latest Forecast	Change	1 1/1VICI.	Change	
	Machinery	Cultivationg & Mowing Machinery	28.5	28.4	(0.1)	26.7	1.7	
ess	l Mac	Planting Machinery	10.5	10.3	(0.2)	11.6	(1.3)	
Related Business	Agricultural	Harvesting & Processing Machinery	24.2	24.6	0.4	25.5	(0.9)	
elated	Agri	Total	63.2	63.3	0.1	63.8	(0.5)	
		Parts & Farming Implements	29.4	29.6	0.2	31.0	(1.4)	
Agriculture	Co	nstruction of Facilities	6.8	5.5	(1.3)	8.7	(3.2)	
A	Oth	her Agriculture Related	26.0	25.5	(0.5)	25.1	0.4	
		Total	125.4	123.9	(1.5)	128.6	(4.7)	
	Oth	er Business Total	0.1	0.1	0	0.1	0	
	Total 125		125.5	124.0	(1.5)	128.7	(4.7)	



(JPY bn)

	12/Mar.			11/Mar.	Change	
	Previous Forecast	Latest Forecast	Change			
North America	5.2	5.0	(0.2)	5.6	(0.6)	
Europe	7.4	7.0	(0.4)	6.8	0.2	
Asia	1.1	0.9	(0.2)	1.1	(0.2)	
China	5.4	5.3	(0.1)	3.3	2.0	
Oceania	0.5	0.6	0.1	0.4	0.2	
Products Total	19.6	18.8	(0.8)	17.2	1.6	
Parts & Others	1.9	1.7	(0.2)	1.9	(0.2)	
Total	21.5	20.5	(1.0)	19.1	1.4	

\* Company forex rate: 1 US\$=  $\pm$ 80 $\rightarrow$  $\pm$ 75, 1 Euro= $\pm$ 110 $\rightarrow$   $\pm$ 105 (From the 3rd Quarter)





- The objective of this presentation document is to provide information, and it is not intended to invite any action.
- The document has been prepared by ISEKI based on currently available information and it involves potential risks and uncertainties. The forecast may not be consistent with actual results depending on fluctuation of the economic situation and market trends.
- In using this information, investors are expected to depend on their own judgment. ISEKI is not liable for any losses incurred by investment decision made utilizing the business forecast or targets given in this document.



Increase food self sufficiency ratio 1% campaign which leads to relief in the future

### **FOOD ACTION NIPPON**

ISEKI group is partner of FOOD ACTION NIPPON.