

Financial Results for the First Quarter Fiscal Year Ending March 2012 Investor Relations Presentation Materials

ISEKI & CO., LTD.

Susumu Tada, Executive Managing Director August 19, 2011



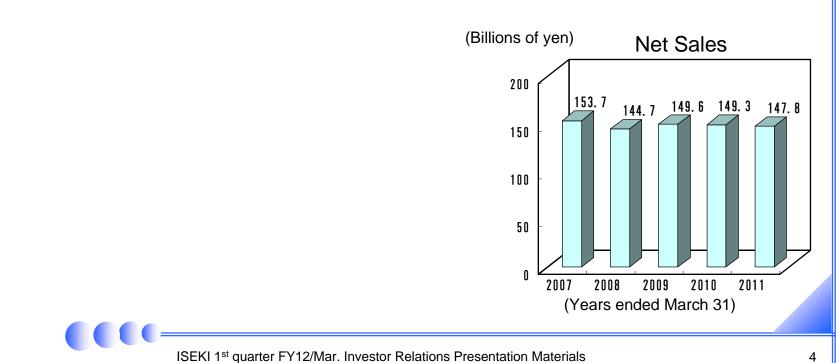


* Quarterly Financial Results and Seasonal Trends

12 Sales companies, sales related company and Iseki-Changzhou Mfg. Co., Ltd.						December 31		(JanMar.)
ISEKI & CO.,LTD.and 10 other affiliates March 31 (AprJun.)								
2. Seasonal Trends of sales (FY Ended March 2011) (JPY.bn.)								
			1Q	2Q	3	BQ	4Q	Total
	Domestic		29.2	37.1		32.1	30.	3 128.7
	Overseas		4.0	5.1		4.6	5.	4 19.1
	Total		33.2	42.2		36.7	35.	7 147.8
	(%)		(22)	(29)		(25)	(24	4) (100)



1. Outline of Financial Results for the First Quarter **Fiscal Year Ending March, 2012**





Outline of First Quarter Business Performance

(JPY bn, %)

Item	09/ AprJun.	10. AprJ	lun.	11. AprJ	lun.	Change	11/ AprJun.	Change
			%		%	(2.2)	Forecast	
Net Sales	29.5	33.2	100.0	32.3	100.0	(0.9)	31.0	1.3
(Domestic)	26.0	29.2	87.8	26.4	81.6	(2.8)	26.6	(0.2)
(Overseas)	3.5	4.0	12.2	5.9	18.4	1.9	4.4	1.5
Gross Profit	10.7	11.8	35.5	11.1	34.4	(0.7)	10.7	0.4
S. G. & A. Expenses	10.3	10.5	31.6	10.3	31.9	(0.2)	10.4	(0.1)
Operating Income	0.4	1.3	3.9	0.8	2.5	(0.5)	0.3	0.5
Ordinary Income	0.4	1.0	3.1	0.9	2.8	(0.1)	0.2	0.7
Net Income	0.4	0.8	2.5	0.9	3.0	0.1	(0.1)	1.0



								(JPY	bn, %)
			09/ AprJun.	10/ AprJun.	11/ AprJun.	Change	Note	11/ AprJun. Forecast	Change
	nery	Cultivating & Mowing Machinery	7.4	7.5	8.1	0.6	Tractors: +0.7 Tillers: (0.1)	8.1	0
(0	Machi	Planting Machinery	3.3	3.3	2.5	(0.8)	Rice transplanters: (0.8)	2.5	0
Related Business	Agricultural Machinery	Harvesting & Processing Machinery	3.9	4.5	3.5	(1.0)	Combine harvesters: (0.7) Drying machine: (0.3)	3.5	0
lated B	Agri	Total	14.6	15.3	14.1	(1.2)		14.1	0
ure Re	Par	ts & Farming Implements	5.5	7.3	6.0	(1.3)	Farming Implements : (1.3)	6.1	(0.1)
Agriculture	C	Construction of Facilities	0.3	0.8	0.7	(0.1)		0.7	0
	O	ther Agriculture Related	5.6	5.8	5.6	(0.2)		5.7	(0.1)
		Total	26.0	29.2	26.4	(2.8)		26.6	(0.2)
	Ot	her Business Total	0	0	0	0		0	0
		Total	26.0	29.2	26.4	(2.8)		26.6	(0.2)

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	(IPY bn, %)
tes	11/	Change

	09/ AprJun.	10/ AprJun.	11/ AprJun.	Change	Notes	11/ AprJun. Forecast	Change
North America	0.8	1.4	1.4	0		0.9	0.5
Europe	1.1	1.2	1.5	0.3	Tractors: +0.2 Mowers: +0.1	1.1	0.4
Asia	0.3	0.2	0	(0.2)	Combine harvesters: (0.2)	0	0
China*	0.7	0.6	2.5	1.9	Rice transplanters: +1.8	1.8	0.7
Oceania	0.1	0.1	0.1	0		0.1	0
Products Total	3.0	3.5	5.5	2.0		3.9	1.6
Parts & Others	0.5	0.5	0.4	(0.1)		0.5	(0.1)
Total	3.5	4.0	5.9	1.9		4.4	1.5

* Sales in China are actual results (Jan. – Mar.)





							(JP	Y bn, %)
Item	09/ AprJun.	1) Apr		11/ AprJun.		Change	11/ AprJun.	Change
			%		%		Forecast	
Net Sales	29.5	33.2	100.0	32.3	100.0	(0.9)	31.0	1.3
Cost of G. S.	18.8	21.4	64.5	21.2	65.6	(0.2)	20.3	0.9
Gross Profit	10.7	11.8	35.5	11.1	34.4	(0.7)	10.7	0.4
S. G. & A. Expenses	10.3	10.5	31.6	10.3	31.9	(0.2)	10.4	(0.1)
Operating Income	0.4	1.3	3.9	0.8	2.5	(0.5)	0.3	0.5

* Factors of YoY ch	lange	
[Gross Profit]	 Decreased gross income by decreased revenue 	: (0.6)
	 Forex sales rate gap 	: (0.1)
	 Increased raw material price 	: (0.1)
	 Others (decreased manufacturing cost +0.2, others (0.1)) 	: +0.1
[S. G.& A Expen	ses] • Decreased S.G. & A expenses (personnel expenses (0.1),	: (0.2)
	other expenses (0.1))	





(J	ΡY	bn,	%)

	09/ AprJun.	10/ AprJun.	11/ AprJun.	Change	11/ AprJun. Forecast	Change	
Operating Income	0.4	1.3	0.8	(0.5)	0.3	0.5	
Net Financial Income	(0.3)	(0.3)	(0.2)	0.1	(0.2)	0	
Other Non-operating Income	0.3	0	0.3	0.3	0.1	0.2	
Ordinary Income	0.4	1.0	0.9	(0.1)	0.2	0.7	
Extraordinary Gains	0	0.1	0	(0.1)	0	0	
Extraordinary Losses	0	(0.6)	(0.3)	0.3	(0.3)	0	
Income before Income Taxes	0.4	0.5	0.6	0.1	(0.1)	0.7	
Taxes, Deferred Taxes	0	0.3	0.3	0	0	0.3	
Net Income	0.4	0.8	0.9	0.1	(0.1)	1.0	
* Factors of YoY change [Non-operating income] Favorable turn of Forex valuation losses/gains : +0.3 (Forex evaluation losses of the same period last year (0.2)) Improved net financial income, others : +0.1 [Extraordinary losses] Decreased adoption of accounting standard for asset retirement obligations, etc. : +0.2							





(JPY bn)

ltem	09/Jun.	10/Jun.	11/Jun.	Change from 10/Jun.	11/Mar.
Cash/Deposits	6.2	8.0	7.5	(0.5)	5.7
Accounts Receivables	30.2	30.2	32.6	2.4	28.7
Inventories	44.2	42.5	42.3	(0.2)	41.0
(Product Inventory)	28.8	28.0	27.6	(0.4)	27.8
Other Current Assets	3.2	3.3	3.2	(0.1)	3.3
Noncurrent Assets	90.8	90.1	91.3	1.2	90.5
Total Assets	174.6	174.1	176.9	2.8	169.2
Accounts Payables	38.8	37.8	38.9	1.1	42.0
Debts/Borrowings	59.9	52.9	54.9	2.0	43.5
Other Liabilities	23.5	27.0	27.5	0.5	29.1
(Total Liabilities)	122.2	117.7	121.3	3.6	114.6
Net Assets	52.4	56.4	55.6	(0.8)	54.6
(Retained Earnings)	4.5	6.9	6.1	(0.8)	5.2
Total Liabilities and Net Assets	174.6	174.1	176.9	2.8	169.2



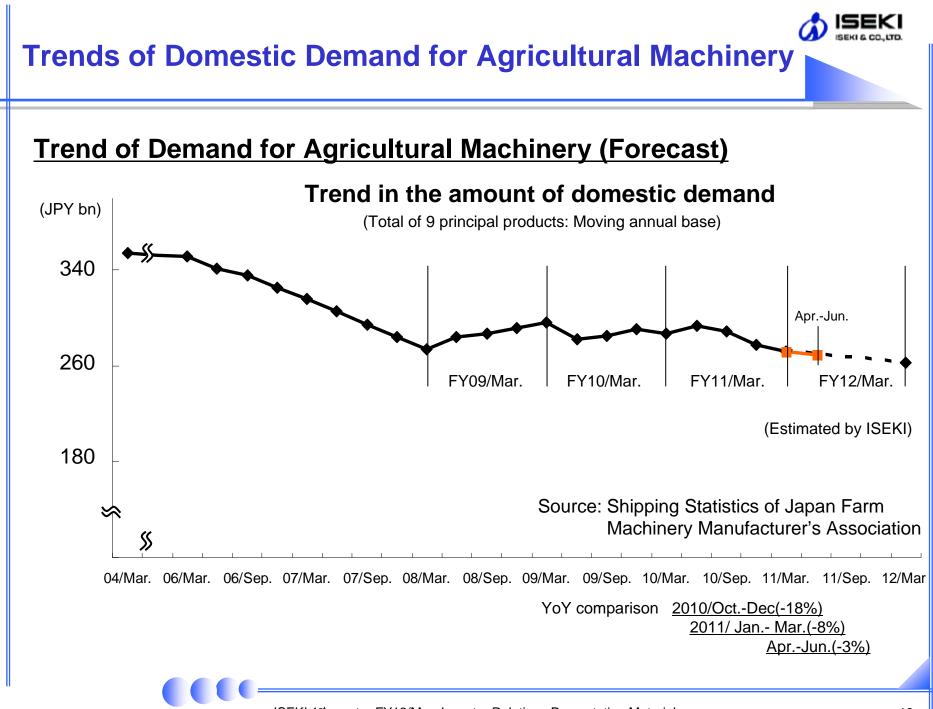


2. Recent Development in Domestic and Overseas Markets



"Sanae" PZ63

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Trends in Domestic Agricultural Machinery Market



Trends in domestic agricultural machinery industry shipment and effective sales of ISEKI

* Total amount of 9 products base, Y o Y growth rate (%)

Source: Shipping statistics of Japan Farm Machinery Manufacturing Association

	Moving Annual Total				lative Annual	Total	2011 Quarterly. Breakdown	
	08/Jul 09/Jun.	09/Jul 10/Jun.	10/Jul 11/Jun.	09/Jan Jun.	10/Jan Jun.	11/Jan Jun.	JanMar.	AprJun.
Industry (shipment)	99	104	92	93	102	94	92	97
ISEKI(Effective sales)	99	100	96	92	104	95	90	99



Topics of Domestic Agriculture

- Trend of application for participation to the Income Compensation System for Each Household (Preliminary)
 - By number of cases excluding 5 prefectures, it exceeded cases paid of last year's model countermeasures by approx. 60,000 cases (6%).

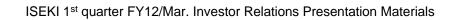
Trend of application for participation to the Income Compensation System for Each Household (Preliminary)

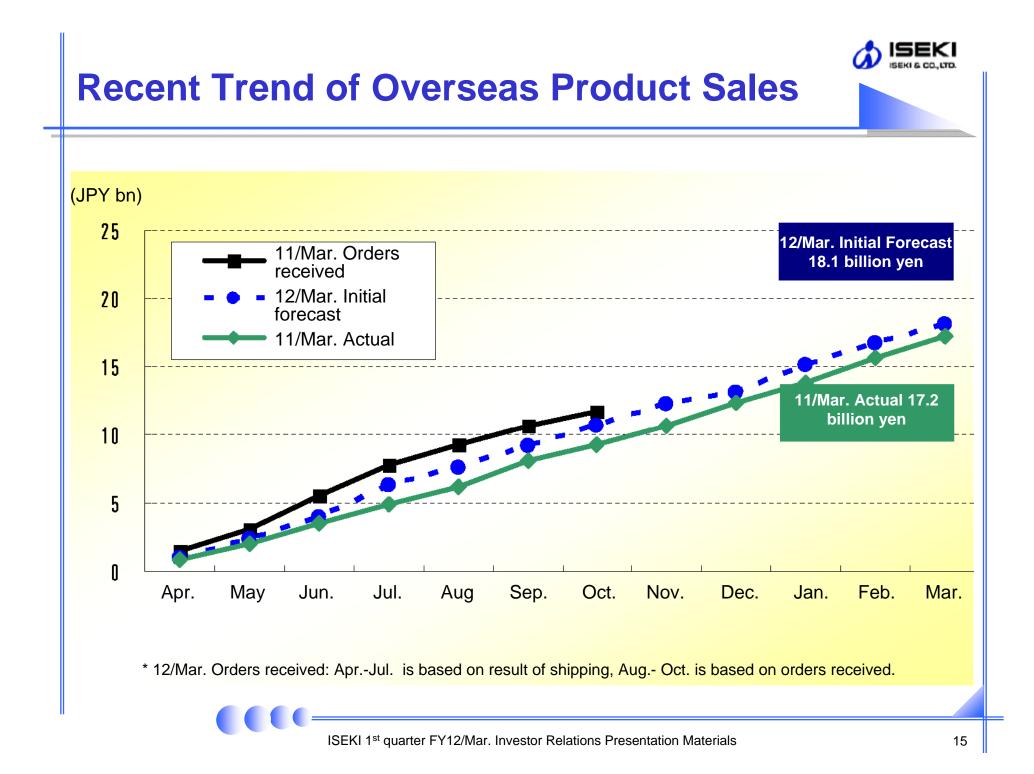
	Number of application	Cases paid in 2010	Growth rate
Total (Excluding 5 prefectures)	1,048,630	986,567	6.3 %
(Reference: Total of Japan)	1,166,259	1,163,090	0.3 %

*As of June 30. It was extended until end of August for 5 prefectures.

ORice demand- supply, rice price related

- Private inventory: As of end of June 1.82 million tons, Y o Y 340 thousand tons (-16%)
- Demand: July 2010 ~ June 2011: 8.187 million tons (Y o Y +46 thousand tons, increase for the first time in 3 years)
- Rice price: Wholesale price is also on a rising trend centering on brand rice of 2010 production.
- Test listing of rice future trading (August)
- O Agriculture revitalization plan (major strategies of interim recommendation for concentrated promotion in the next 5 years)
 - Realization of aggressive bearers: Reinforcement of new engagement in agriculture, education suitable for the management size
 - Acceleration of scale expansion: Concentration of farmland (flatland 20-30ha, mountainous land 10-20ha)
 - Creation of capital reinforcement fund for agricultural companies, etc. to support the 6th industrialization





Trend in Overseas Markets (North America)



 Tractors with 50PS engines (PTO40PS) or less, and lawn mowers are not included
 (Lipiti1000) * Figure have been surpled and and and

(Unit:1000) * Figures have been rounded and non-adjusted

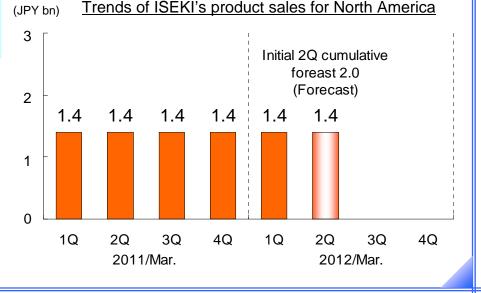
	10/	11/	Yo	ρΥ	
	JanJul.	JanJul.	Change	%	
USA	55	54	(1)	99%	
Canada	7	7	0	106%	AEM estimated growth of
N. America Total	61	61	0	100%	

Source: AEM (Association of Equipment Manufacturers)

•There is an increasing concern for slowdown of the unstable US economy with its inactive consumer spending and new housing start.

2. Trends in ISEKI's Sales

- Effective sales of the OEM partner for Jan. Jul. shifted in a level lower than the previous year.
- ISEKI's shipping in the first half remained in the same level as the previous year that will exceed the initial forecast (¥2 billion).



Trends in Overseas Markets (Europe)



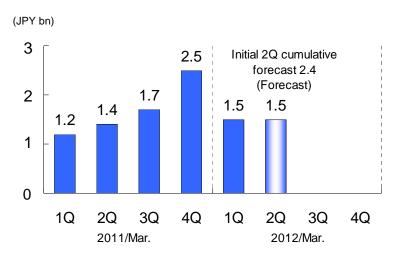
<u>1. Trends in European Market</u>

Albeit differences within the region, the economy has recovered gradually since second half of 2010. \Rightarrow Reflected in the market trend.

- Germany maintained its solid trend, and France has been on a trend for recovery.
- Economic recovery has continued to delay in Southern Europe and it remains unstable.

2. Trends in ISEKI's Sales

- Sales of ISEKI's main products remained inactive last year since they are for professionals in the landscape market that is subject to the general economy and financial situation of the local governments.
- Effective sales by European agents have recovered solidly to the same level as the previous year for Jan.-May.
- ISEKI's shipping has shifted solidly due to recovery of effective sales, and we expect the sales in the first half to exceed both the previous year and the initial forecast (¥2.4 billion).



Trends of ISEKI's product sales for Europe

Trends in Overseas Markets (Asia, China)



Korea	: The situation is severe for Japanese makers by weak
	won and come back efforts of Korean makers
Southeast Asia	: The move of rice cultivation machinery is inactive

Trends in ISEKI's Sales

• Sales in the first half will be reduced compared with the previous year due to worsened foreign exchange and growth of competitive makers, etc., and it is expected to be almost in line with the initial forecast (¥0.1 billion).

2. Trends in Chinese Market

• Expansion of agricultural machinery market continues

Trends in ISEKI's Sales

• Due to substantial increase of sales of rice transplanters, we expect the sales in the first half to exceed the initial forecast (¥4.3 billion)

◇ISEKI-CHANGZHOU MFG. CO., LTD. Trend of Effective Sold Units

								(01113)	
		2005	2006	2007	2008	2009	2010	2011 Initial Plan	
Combi	ne harvesters	150	220	300	470	840	624	430	
Rice tra	ansplanters	0	120	1,110	1,620	3,250	4,841	7,000	
	Walking-type	-	50	790	1,100	2,450	3,661	4,000	
	Riding-type	-	70	320	520	800	1,180	3,000	

♦ Chinese Market Trend of Sales

							(51 1 61)
	2005	2006	2007	2008	2009	2010	2011 Initial Plan
China	5	7	13	19	35	33	53
Total overseas sales	205	188	220	231	181	191	200

Trends of product sales for Asia, China Initial 2Q cumulative forecast (JPY bn) Asia :0.1 3 Asia China:4.3 China 0 (Forecast) 2 **_**0.1 0.1 2.5 1 1.9 1.5 0.2).5).8 0.6 0 1Q 2Q 2Q 3Q 4Q 1Q 3Q 4Q

(Linits)

(IPV hn)

2011/Mar.

2012/Mar.

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Trends in Overseas Markats (China)



1. Targeted agriculture mechanization rate in China

	2010	
Harvesfers	20%	
Transplanters	55%	

2015	2020
45%	60%
80%	85%

2. Trend of subsidy for agricultural promotion

(100 millions of yuan)

	2007	2008	2009	2010	2011
Central government subsidy	20	40	130	155	175
(100million yen, yuan/13 yen)	260	520	1,690	2,015	2,275

3. Policy announced by State Council (2011, Subsidy)

• Emphasized products (rapeseed, cotton, corn, sugar cane, etc.)

 Political distribution and injection of funds for districts of retarded paddy seedling, transplanting technology and mechanization, and model districts for integrated system of rice crop mechanization, etc. in order to enhance agricultural productivity and expand production.

<u>4. Move to create model farms for rice crop integrated system by managed farming unions and ISEKI's</u> <u>response</u>

- ISEKI participated in establishment of the model farming union of Jintan, Jiangsu Province " Jintan ISEKI Great Nature Managed Farming Union".
- ISEKI gives the loan of tractors, rice transplanters, combine harvesters, rice hullers, rice polishers, vegetable transplanets, etc. to farms.

Along with the agricultural policy of China, ISEKI promotes commercialization of high performing, high efficient rice transplanters, and products with high local adoptability and others.



Outline of Dongfeng Iseki Agricultural Machinery (Hubei) Co., Ltd.

July 29, 2011	Investmen was paid.	nt in "Dongfeng Iseki Agricultural Machinery (Hubei) Co., Ltd."
•	Location Capital stock Investment ratio	Xiang Yang City, Hubei Province 40 million yuan ISEKI & CO., LTD. 50% DONGFENG INDUSTRIAL CO., LTD. 25% SHANGHAI JIAHUA INVESTMENT CO., LTD. 25%
Aug.~ Sep. 2	the new pl	on of mass production at plant in Xiang Yang City, pvince Development Area
Oct. 2011 ~	rice transp	roduction of walking type planters for the next season. to produce approx. 7,000 units.
After 2012	 Assembly/s As the base and an imp 	ed sales of walking type rice transplanters /sales of riding type rice transplanters, combine harvesters se for procurement of low priced products (cost down), parts, etc. portant base of production, promote business together with Iseki- u Mfg. Co., Ltd.



3. Performance Forecast for the Fiscal Year Ending March, 2012



Performance Forecast for the Fiscal Year Ending March 2012

12/Mar.

11/Mar.

10/Mar.

Item

Net Sales

(Domestic)

(Overseas)

Operating

Income

Ordinary

Income

Net Income

2Q cumulative	Annual										
69.7	149.3	75.4	147.8	72.5	147.0	(2.9)	(0.8)	72.5	147.0	0.0	0.0
61.8	131.2	66.3	128.7	61.0	125.5	(5.3)	(3.2)	62.5	127.0	(1.5)	(1.5)
7.9	18.1	9.1	19.1	11.5	21.5	2.4	2.4	10.0	20.0	1.5	1.5
2.5	4.5	2.3	2.8	1.9	2.9	(0.4)	0.1	1.9	2.9	0.0	0.0
2.2	3.6	1.8	2.0	1.7	2.2	(0.1)	0.2	1.7	2.2	0.0	0.0
1.6	2.3	0.1	(0.9)	1.0	0.9	0.9	1.8	1.0	0.9	0.0	0.0

Change

*Company forex rate:1 US\$=¥80 (Continued), 1 Euro=¥120→ ¥110(From the 2nd Quarter)



(JPY bn)

Change

12/Mar.

Initial Forecast

Performance Forecast (Breakdown of Domestic Sales)





(JPY bn)

Performance Forecast (Breakdown of Overseas Sales)

(IDV	'hn\
	JF 1	

ISEKI & CO., LTD

	12/Mar.				Change		11/100			Change	
	Initial Forecast		Latest Forecast		Change			11/Mar.			nge
	2Q cumulative	Annual	2Q cumulative	Annual	2Q cumulative	Annual	2Q cumula	ive	Annual	2Q cumulative	Annual
North America	2.0	4.4	2.8	5.2	0.8	0.8	2.	8	5.6	0.0	(0.4)
Europe	2.4	6.8	3.0	7.4	0.6	0.6	2.	6	6.8	0.4	0.6
Asia	0.1	1.1	0.1	1.1	0.0	0.0	0.	3	1.1	(0.2)	0.0
China	4.3	5.3	4.4	5.4	0.1	0.1	2.	1	3.3	2.3	2.1
Oceania	0.3	0.5	0.3	0.5	0.0	0.0	0.	3	0.4	0.0	0.1
Products Total	9.1	18.1	10.6	19.6	1.5	1.5	8.	1	17.2	2.5	2.4
Parts & Others	0.9	1.9	0.9	1.9	0.0	0.0	1.	0	1.9	(0.1)	0.0
Total	10.0	20.0	11.5	21.5	1.5	1.5	9.	1	19.1	2.4	2.4







"My Pet" KCR600

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State of Restoration from the Great Earthquake

$\, \odot \,$ Restoration of the damaged bases of the Group

- By restoration of Tohoku Parts Center, parts supply to Tohoku Districts was resumed to normal system (August~).
- Withdrawal work from 3 sales offices in the evacuation area of nuclear plant was completed (July).

\odot State of production

- Delayed parts delivery partially affected shipping of tillers
 - \Rightarrow Normalized completely by restoration of the supplier supply system (End of July).

O Response to restriction of electricity supply

- Iseki Niigata Mfg. Co., Ltd. (restricted use): Reduced peak electricity use by 15% or more by changing work shift, etc. (actual result in July).
- Tokyo Office (nonbinding target): More than 15% reduction of the peak electricity is in sight by introduction of summer time system, increased no extra work days, etc.

○ Engagement in back-up support of agricultural restoration of devastated areas

- Participation in development of soil decontamination technology of farm land (June~).
- Decision to use "rice produced in Fukushima" in canteen of major offices and employee dormitories (rice of 2011 production).
- Sales mediation of special product of Fukushima "peach" to group employees (August).





Intellectual Property Right

1. Patent assessment ratio and rank in all industries Ranked 1st for 7 years running 2004 2005 2006 2007 2008 2009 2010 Patent assessment ratio 84.6% 83.7% 90.4% 89.3% 85.8% 88.5% 91.8% Rank in all industries First First First First First First First * Patent assessment ratio= Number of decision to patent grant / (Number of decision to patent grant+ Number of decision of refusal+ Number of withdrawal/ Abandonment) 2. Number of public patents by sector and rank Ranked 1st for 10 years running 2000-2006 2007 2008 2009 *The other special machinery Sector Agriculture and fishery First Rank First for 7 years running First First

* Since the 2009 edition, the sector classification has been changed, and agriculture and fisheries were included in [the other special machinery sector]

Source: "2011 Annual Report on Patent Policy" announced by the Japan Patent Office on June 30, 2011

ONIV = ISEKI of Technology

3.



- Weincorgorafe patented technology into products, and display
 in the second half using new products as the weapon. functions of ISEKI that are not provided by other companies. We intend to expand sales
 - •Tractors: ATK Series, TQ Series Combine harvesters: HFC433 & 330
 - •Tractors: ATK Series, TQ Series Combine harvesters: HFC433 & 330





- The objective of this presentation document is to provide information, and it is not intended to invite any action.
- The document has been prepared by ISEKI based on currently available information and it involves potential risks and uncertainties. The forecast may not be consistent with actual results depending on fluctuation of the economic situation and market trends.
- In using this information, investors are expected to depend on their own judgment. ISEKI is not liable for any losses incurred by investment decision made utilizing the business forecast or targets given in this document.



Increase food self sufficiency ratio 1% campaign which leads to relief in the future

FOOD ACTION NIPPON

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