

Financial Results for the Second Quarter Fiscal Year Ending March 2011 Investor Relations Presentation Materials

ISEKI & CO., LTD.

Seiichiro Gamo, President November 19, 2010

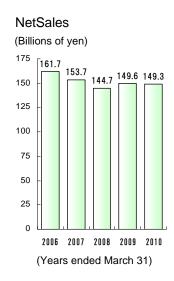
ISEKI & CO., LTD

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1. Outline of Financial Results for the Second Quarter Fiscal Year Ending March, 2011





Outline of Second Quarter Business Performance (6 months cumulative)

(JPY bn, %)

Item		08/ AprSep.	09/ AprSep.		10/ AprSep.		Change	10/ AprSep.	Change
				%		%		Plan	
N	let Sales	77.0	69.7	100.0	75.4	100.0	5.7	75.0	0.4
	(Domestic)	64.6	61.8	88.6	66.3	87.9	4.5	66.0	0.3
	(Overseas)	12.4	7.9	11.4	9.1	12.1	1.2	9.0	0.1
Gr	oss Profit	23.4	23.5	33.7	23.8	31.5	0.3	24.1	(0.3)
	. G. & A. Expenses	22.2	21.0	30.1	21.5	28.5	0.5	21.9	(0.4)
Opera	ating Income	1.2	2.5	3.6	2.3	3.0	(0.2)	2.2	0.1
Ordin	nary Income	1.1	2.2	3.2	1.8	2.3	(0.4)	1.8	_
Ne	et Income	0.7	1.6	2.3	0.1	0.1	(1.5)	0.7	(0.6)

^{*} Domestic sales companies, ISEKI-CHANGZHOU MFG. CO., LTD., etc. Cumulative total: Jan. – Jun.

^{*} ISEKI & CO., LTD. (non-consolidated), overseas businesses, plants, etc. Cumulative total: Apr. – Sep.



Breakdown of Domestic Sales (6 months cumulative)

			08/ AprSep.	09/ AprSep.	10/ AprSep.	Change		10/ AprSep.	Change
							Notes	Plan	
SS	Machinery	Cultivating & Mowing Machinery	17.0	16.1	16.0	(0.1)	Tractors: +0.1 Others: (0.2)	15.9	0.1
Business		Planting Machinery	8.8	8.2	8.4	0.2	Rice transplanters: +0.2	8.5	(0.1)
	Agricultural	Harvesting & Processing Machinery	7.6	7.1	7.7	0.6	Combine Harvesters : +0.7	7.9	(0.2)
Related	Agric	Total	33.4	31.4	32.1	0.7		32.3	(0.2)
	Par	ts & Farming Implements	15.4	15.4	16.9	1.5	Farming Implements: +1.4	16.8	0.1
Agriculture	С	onstruction of Facilities	1.7	1.8	3.8	2.0		3.8	_
gricu	Othe	er Agriculture Related	13.5	13.1	13.4	0.3		13.0	0.4
⋖		Total	64.0	61.7	66.2	4.5		65.9	0.3
(Othe	Business Total	0.6	0.1	0.1	-		0.1	-
		Total	64.6	61.8	66.3	4.5		66.0	0.3

^{*} The breakdown of sales is given as "Agriculture related business" and "Other business" by the adoption of "Accounting standard for disclosures about segments of an enterprise and related information" and "Guidance on accounting standard for disclosures about segments of an enterprise and related information" from the first quarter accounting period under review.



Breakdown of Overseas Sales (6 months cumulative)

	08/ Apr Sep.	09/ Apr Sep.	10/ Apr Sep.	Change	Notes	10/ Apr Sep. Plan	Change
North America	4.5	1.6	2.8	1.2	Progress in inventory adjustment of the OEM partner	2.8	-
Europe	4.4	2.4	2.6	0.2		2.6	-
Asia	0.7	0.5	0.3	(0.2)		0.4	(0.1)
China*	1.0	2.3	2.1	(0.2)	Reduced sales of combine harvesters	2.1	-
Oceania	0.6	0.1	0.3	0.2		0.2	0.1
Products Total	11.2	6.9	8.1	1.2		8.1	-
Parts & Others	1.2	1.0	1.0	-		0.9	0.1
Total	12.4	7.9	9.1	1.2		9.0	0.1

^{*}Sales for China are actual results (Jan.-Jun.)



Operating Income (6 months cumulative)

(JPY bn, %)

ltem	08/ AprSep.	09 Apr3		1(Apr		Change	10/ AprSep.	Change
			%		%		Plan	
Net Sales	77.0	69.7	100.0	75.4	100.0	5.7	75.0	0.4
Cost of G. S.	53.6	46.2	66.3	51.6	68.5	5.4	50.9	0.7
Gross Profit	23.4	23.5	33.7	23.8	31.5	0.3	24.1	(0.3)
S. G. & A. Expenses	22.2	21.0	30.1	21.5	28.5	0.5	21.9	(0.4)
Operating Income	1.2	2.5	3.6	2.3	3.0	(0.2)	2.2	0.1

^{*} Compared with the same period of previous year

[Factors to increase profit] • Increased gross income by increased revenue

: +1.5

[Factors to decrease profit] • Deteriorated gross margin rate -2.2%

: (1.2)

[Forex gap (0.3), increased fixed costs including personnel expenses (0.3), increased material price, etc. (0.2), deteriorated profitability of sales companies, etc. (0.4)]

Increased S.G. & A expenses [personnel expenses +0.3, distribution cost +0.2] : (0.5)



Ordinary Income and Quarterly Net Income (6 months cumulative)

	08/ AprSep.	09/ Apr Sep.	10/ Apr Sep.	Change	10/ Apr Sep. Plan	Change
Operating Income	1.2	2.5	2.3	(0.2)	2.2	0.1
Net Financial Income	(0.6)	(0.5)	(0.5)	-	(0.6)	0.1
Other Non-operating Income	0.5	0.2	0	(0.2)	0.2	(0.2)
Ordinary Income	1.1	2.2	1.8	(0.4)	1.8	-
Extraordinary Gains	0.2	0	0	-	0	-
Extraordinary Losses	(0.3)	(0.1)	(1.0)	(0.9)	(0.4)	(0.6)
Income before Income Taxes	1.0	2.1	8.0	(1.3)	1.4	(0.6)
Taxes, Deferred Taxes	(0.3)	(0.5)	(0.7)	(0.2)	(0.7)	-
Net Income	0.7	1.6	0.1	(1.5)	0.7	(0.6)

* Factors of YoY change		
[Non-operating income]	Foreign exchange evaluation losses:	(0.3)
	Other income:	+0.1
[Extraordinary losses]	Evaluation loss on investment securities:	(0.7)
	Adoption of accounting standard for asset retirement obligations:	(0.2)
[Taxes, deferred taxes]	Taxes, deferred taxes:	(0.2)



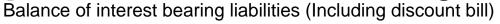
Balance Sheet

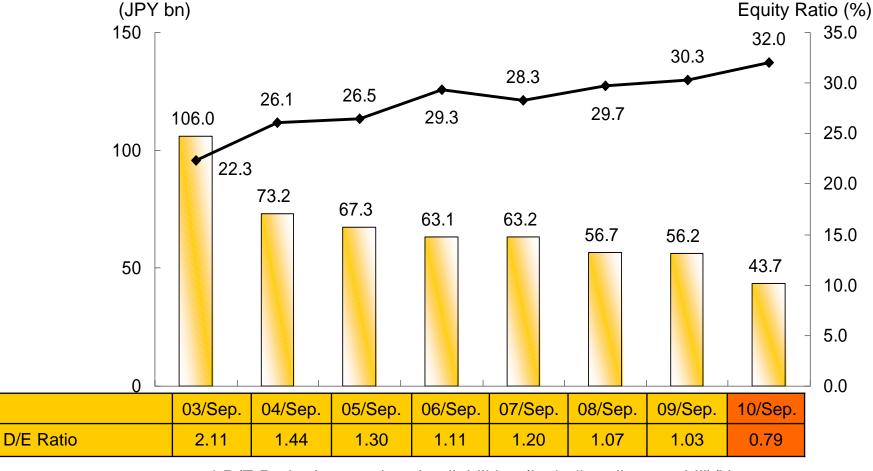
ltem	08/Sep.	09/Sep.	10/Sep.	Change from 09/Sep.	10/Mar.
Cash/Cash Equivalents	6.8	10.3	6.0	(4.3)	6.7
Accounts Receivables	34.4	29.0	30.3	1.3	29.3
Inventoies	38.6	43.3	40.0	(3.3)	41.5
(Product Inventory)	22.8	28.7	25.8	(2.9)	27.5
Other Current Assets	2.6	2.4	2.6	0.2	3.2
Fixed Assets	90.9	90.3	89.5	(0.8)	90.3
Total Assets	173.3	175.3	168.4	(6.9)	171.0
Accounts Payables	41.8	39.8	42.1	2.3	41.8
Debs/Borrowings	56.7	56.2	43.6	(12.6)	46.2
Other Liabilities	21.8	24.6	27.3	2.7	27.4
(Total Liabilities)	120.3	120.6	113.0	(7.6)	115.4
Net Assets	53.0	54.7	55.4	0.7	55.6
(Retained Earnings)	4.8	5.7	6.1	0.4	6.1
Total Liabilities and Shareholders' Equity	173.3	175.3	168.4	(6.9)	171.0



Trend of Interest Bearing Liabilities & Equity Ratio

[Trend of consolidated interest bearing liabilities and equity ratio in 2Q]





^{*} D/E Ratio=Interest bearing liabilities (Including discount bill)/Net assets



2. Recent Development in Domestic and Overseas Markets



Japan HJ6120



Trend of Domestic Agricultural Policy [Trend of Income Compensation System for Each Household]

O FY2010 Model Countermeasures

- 1) Application for participation: 1,330 thousand applications (1,180 thousand households *Estimated practitioners of production adjustment in 2009)
- 2) Space subject to application: Rice for staple food 1,152 thous. ha (*Equivalent to 1,539 thous. ha in terms of space for targeted production volume of rice for staple food in 2010)

	2010	(2009)	Growth rate	Subsidy per unit	
Wheat	255 thous. ha	(256 thous. ha)	100%	¥35,000	
Soybean	114 thous. ha	(121 thous. ha)	94%	Same as above	
Rice for rice powder	4.9 thous. ha	(2.4 thous. ha)	206%	¥80,000	Rice of new
Feed rice	14.9 thous. ha	(4.1 thous.ha)	361%	Same as above	
Rice for processing	38.9 thous. ha	(26.1 thous. ha)	149%	120,000	high unit price
		·			has grown.

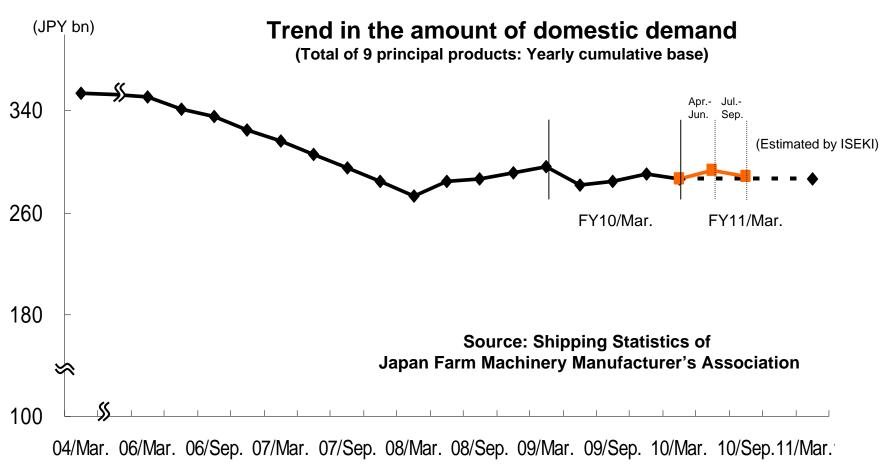
O Budgetary request of ¥795.9 billion for full-fledged implementation in FY2011

		2011	(2010)	
	1) Subsidy for rice	¥337.1 billion	(¥337.1 billion)	
	2) Income compensation subsidy			
	for use of paddy fields	¥223.3 billion	(¥216.7 billion)	
	3) Income compensation subsidy			Increased
1	Newly for field products	¥212.9 billion		production of
	4) Additional payment	¥10.0 billion		field products is
	Others			emphasized.
			Source: Mir	nistry of Agriculture

Source: Ministry of Agriculture, Forestry and Fisheries



Trend of Demand for Agricultural Machinery (Forecast)





Trends in Domestic Agricultural Machinery Market

Trends in domestic agricultural machinery industry shipment and effective sales of ISEKI

^{*} Source: Shipping statistics of Japan Farm Machinery Manufacturer's Association

	08/JanSep.	09/JanSep.	10/JanSep.	09/Oct 10/-Sep.
Industry (Shipment)	101	97	99	101
ISEKI (Effective sales)	115	90	104	106

^{*} Total amount of 9 products, Y o Y growth rate (%)



Recent Trend of Overseas Product Sales



ISEKI 2nd quarter FY11/Mar. Investor Relations Presentation Materials



Trend in Overseas Markets (North America)

1. Compact Tractor Market in North America

- Initial forecast for Jan. Dec.2010 (AEM) was 91% yoy.
- * Tractors with 50PS engines (PTO40PS) or less, and lawn mowers are not included

Actual result (Jan. - Oct.)

	09/	10/	Y o Y change	
	Jan Oct.	Jan Oct.	Change	(%)
USA	71	74	3	104%
Canada	9	9	0	100%
N. America Total	80	83	3	104%

(Unit: 1,000)

* Figures have been rounded and non-adjusted.

Source: AEM statistics (Association of Equipment Manufacturers)

2. Trend in ISEKI'S Sales (North America)

- Effective sales of the OEM partner shifted below the market growth.
- ISEKI's shipping managed to remain solid, with a prospect to outperform the previous year until December.





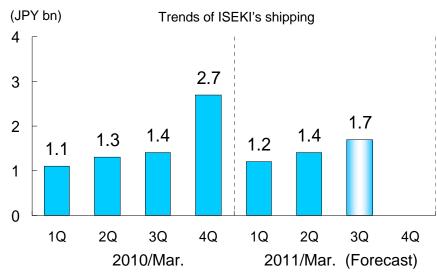
Trends in Overseas Markets (Europe)

1. Trends in European Market

- Obvious impact of a prolonged recession.
- Impact of weak Euro (strong yen) is also concerned.
- Landscaping market: Demand remains sluggish mainly due to a reduced public budget.

2. Trends in ISEKI's Sales (Europe)

- Effective sales by European agents remained underperforming from the previous year.
- ISEKI's shipping will shift to outperforming the previous year until Apr. –Dec.





Trends in Overseas Markets (Asia)

1. Trends in Asian Market

China: Penetration of farming mechanization to inland China has been promoted.

Korea: Imported products struggled due to weak won and stepped up sales by local

manufacturers.

South East Asia: Market expansion is expected due to measures to increase paddy-rice production

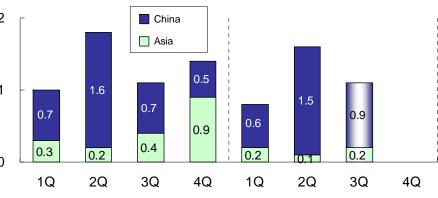
and promotion of mechanization.

2. Trend of ISEKI's product sales (Asia)

China: (JPY bn)
 Both riding and walking type rice transplanters shifted solid, exceeding the previous year.
 Combine harvesters underperformed compared 2 to the previous year.

 Korea: Sales declined substantially year-on-year. Attitude of pullbacks emerged.

 South East Asia:
 We continue to try to expand sales by closer exchange of information with local agents, and through technical guidance, etc.



2010/Mar.

Trends of ISEKI's shipping

ISEKI 2nd quarter FY11/Mar. Investor Relations Presentation Materials

2011/Mar. (Forecast)



Trend in Chinese Market

○ [Farming Mechanization Promotion Law] was enforced in November, 2004

[Situation of subsidy for agricultural machinery]

(100 millions of yuan)

2007	2008	2009	20)10
20	40	130	155	[Billion yen] (201.5)
				* Converted at 1 yuan=¥13

Basic trend of expansion of the agriculture market continues due to increased subsidy every year.

[Target of Mechanization]

	2010	2015	2020
Mechanization ratio of rice transplanting	20%	45%	60%
Mechanization ratio of harvesting	55%	80%	85%

Paddy rice: Promotion of farming mechanization in the middle and lower basin of Yangtze.

[Source] Agricultural Mechanization Department, Ministry of Agriculture: [National Paddy Rice Production Mechanization Promotion Plan]

State Council: [Opinion regarding promotion of farming mechanization and favorable and prompt development of agricultural machinery industry]



3. Performance Forecast for the Fiscal Year Ending March 2011



Revised Performance Forecast for the Fiscal Year Ending March 2011

Item		11/Mar.		Change	10/Mar.	Change
		Previous Forecast Announced on May 14	Latest Forecast		Annual	31.3193
Net Sales		151.0	151.0	-	149.3	1.7
	(Domestic)	132.0	131.0	(1.0)	131.2	(0.2)
	(Overseas)	19.0	20.0	1.0	18.1	1.9
Operating Income		3.5	3.5	-	4.5	(1.0)
Ordinary Income		2.6	2.3	(0.3)	3.6	(1.3)
Net Income		1.1	0.1	(1.0)	2.3	(2.2)

[Forex rate]							
	US dollar	Euro					
Initial assumption (annual)	¥90	¥120					
Revision in August 2 nd Q ~	¥90	¥110					
Latest assumption 3 rd Q~	¥80	¥110					



Revised Performance Forecast (Breakdown of Domestic Sales)

			11/3 Mar.			10/3 Mar.	2
			Previous Forecast Announced on May 14	Latest Forecast	Change	Actual Result	Change
SS	inery	Cultivating & Mowing Machinery	27.5	27.5	-	27.7	(0.2)
Business	l Machinery	Planting Machinery	12.0	12.0	-	11.4	0.6
	Agricultural	Harvesting & Processing Machinery	26.9	26.9	-	25.7	1.2
Related		Total	66.4	66.4	-	64.8	1.6
	Parts & Farming Implements		30.9	31.2	0.3	30.4	0.8
Agriculture	С	construction of Facilities	9.0	8.0	(1.0)	11.1	(3.1)
gricu	Other Agriculture Related		25.5	25.2	(0.3)	24.7	0.5
Total		Total	131.8	130.8	(1.0)	131.0	(0.2)
(Other Business Total		0.2	0.2	-	0.2	-
Total		Total		131.0	(1.0)	131.2	(0.2)

^{*} The breakdown of sales is given as "Agriculture related business" and "Other business" by the adoption of "Accounting standard for disclosures about segments of an enterprise and related information" and "Guidance on accounting standard for disclosures about segments of an enterprise and related information" from the first quarter accounting period under review.



Revised Performance Forecast (Breakdown of Overseas Sales)

	11/3 Mar.			10/3 Mar.	
	Previous Forecast Announced on May 14	Latest Forecast	Change	Actual Result	Change
North America	4.8	5.9	1.1	4.0	1.9
Europe	6.5	6.9	0.4	6.5	0.4
Asia	2.0	1.4	(0.6)	1.8	(0.4)
China	3.4	3.5	0.1	3.5	-
Oceania	0.4	0.4	-	0.4	-
Products Total	17.1	18.1	1.0	16.2	1.9
Parts & Others	1.9	1.9	-	1.9	-
Total	19.0	20.0	1.0	18.1	1.9

^{*} Company forex rate from the 2nd half: IUS\$= ¥ 80, I Euro= ¥ 110



4. Development of New Business Categories



Inside ridge processing machine 24 (trapezoidal spec.)

Development of New Business Categories - More familiarity with coin rice polishers-



"We respond to people's special fondness of [health orientation] and [daintiness].

To enjoy rice delectably

Wash rice frequently

~ISEKI's five persistence's~

Persistence 1

Coping with "partial polished rice" to "rinse-free rice"!

Persistence 2

Always clean!

Persistence 3

Safe and easy handling!

Persistence 4

Space saving & low noise!

Persistence 5

Always enjoy the taste of freshly washed rice!

Compact-type Coin Rice Washer
[To be released on December 21, 2010] CPM3





Notes on the Future Forecast

- The objective of this presentation document is to provide information, and it is not intended to invite any action.
- The document has been prepared by ISEKI based on currently available information and it involves potential risks and uncertainties. The forecast may not be consistent with actual results depending on fluctuation of the economic situation and market trends.
- In using this information, investors are expected to depend on their own judgment. ISEKI is not liable for any losses incurred by investment decision made utilizing the business forecast or targets given in this document.



Increase food self sufficiency ratio 1% campaign which leads to relief in the future

FOOD ACTION NIPPON

ISEKI group is partner of FOOD ACTION NIPPON.