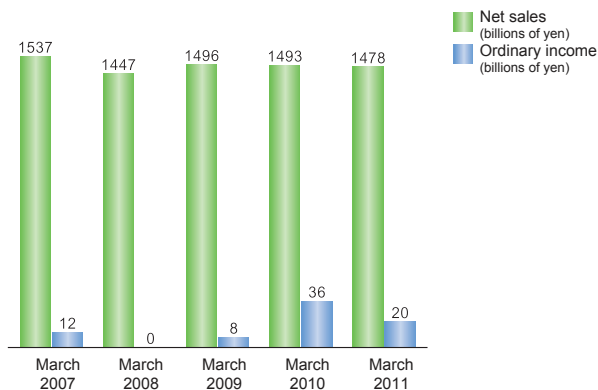


Outline of our business

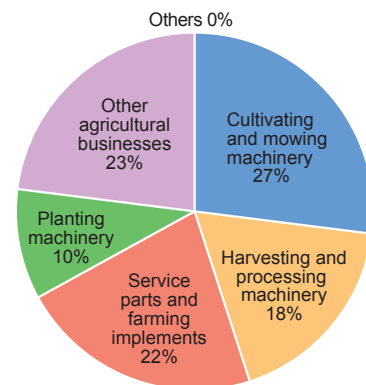
<Company profile>

Company name	ISEKI & CO., LTD
Headquarter	700 Umaki-cho, Matsuyama-shi, Ehime prefecture Phone: +81-89-979-6111 Fax: +81-89-978-6440
Main office	5-3-14, Nishi-Nippori, Arakawa-ku, Tokyo Phone: +81-3-5604-7602 Fax: +81-3-5604-7701
Foundation	August, 1926
Capital	JPY 23,344,000,000 (as of March 31, 2011)
Employees	Consolidated: 6,404 (as of March 31, 2011)
Business activities	Our main business activities are manufacturing and sales of following products: Cultivating machinery Tractors, Cultivators, High-clearance multipurpose vehicles, Lawnmowers Planting machinery Rice transplanters, Vegetable transplanters Harvesting machinery Combine harvesters, Binders, Harvesters, Vegetable harvesters Processing machinery Rice hullers, Dryers, Rice milling, Rice graders, Vegetable processing machinery Others Farming implements, Spare parts, Agricultural facilities

<Achievement trends (consolidated)>



<Sales composition by product category as of March, 2011 at the end of fiscal year>



<Financial statements>

Summary of consolidated balance sheet				Consolidated statement of income	
(As of March 31, 2011)				(From April 1, 2010 to March 31, 2011)	
Account	Amount (in mil. JPY)	Account	Amount (in mil. JPY)	Account	Amount (in mil. JPY)
Cash and deposits	5,696	Notes and accounts payable-trade	41,950	Net sales	147,826
Notes and accounts receivable-trade	28,688	Short-term loans payable	29,103	Cost of sales	101,639
Inventories	40,965	Long-term loans payable	14,377	Gross profit	46,187
Others	3,311	Others	29,113	Selling, general and administrative expenses	43,383
Total Current Assets	78,665	Total Current Liabilities	114,551	Operating income	2,803
Property, plant and equipment	79,890	Capital stock	23,344	Non-operating income	1,133
Intangible assets	948	Capital surplus	13,454	Non-operating expenses	1,930
Total Investments and other assets	9,663	Retained earnings	5,160	Ordinary income	2,006
Total Noncurrent Assets	90,503	Treasury stock	△19	Extraordinary gains	68
Total Assets	169,168	Valuation difference on available-for-sale securities	366	Extraordinary losses	1,872
		Revaluation reserve for land	10,867	Income before income taxes	202
		Foreign currency translation adjustment	△65	Income taxes	1,115
		Minority interests	1,508	Minority interests in income (loss)	6
		Total Net Assets	54,617	Net income	△918
		Total Liabilities and Net Assets	169,168		

Note: The amount shown is the number after rounding the fractional part.

Note: The amount shown is the number after rounding the fractional part.