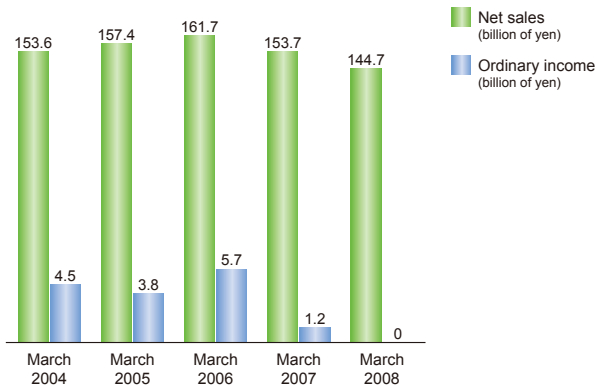


Outline of our business

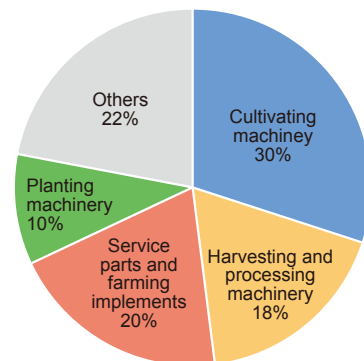
<Company profile>

Company name	ISEKI & CO., LTD.
Headquarter	700 Umaki-cho, Matsuyama-shi, Ehime prefecture Phone: +81-89-979-6111 Fax: +81-89-978-6440
Main office	5-3-14, Nishi-Nippori, Arakawa-ku, Tokyo Phone: +81-3-5604-7602 Fax: +81-3-5604-7701
Foundation	August, 1926
Capital	JPY 22,784,000,000 (as of March 31, 2008)
Employees	Consolidated: 6,513 (as of March 31, 2008)
Business	<p>Manufacturing and sales of following products as our major business.</p> <p>Cultivating machinery Tractors, Cultivators, Tillers, Lawnmowers</p> <p>Planting machinery Rice transplanters, Vegetable transplanters</p> <p>Harvesting machinery Combine harvesters, Binders, Harvesters, Vegetable harvesters</p> <p>Processing machinery Rice hullers, Dryers, Rice milling machinery, Rice graders, Vegetable harvesting and processing machinery</p> <p>Others Farming implements, Spare parts, Agricultural facilities</p>

<Achievement trends (consolidated)>



<Sales composition by product category as of March, 2008 at the end of fiscal year>



<Financial statements>

(As of March 31, 2008)

Summary of consolidated balance sheet			
Account	Amount (in mil. JPY)	Account	Amount (in mil. JPY)
Cash equivalent	5,817	Notes and accounts payable, trade	40,788
Notes and accounts receivable	28,840	Short-term borrowings	34,662
Inventories	42,642	Long-term debt	23,271
Others	3,390	Others	21,918
Current assets	80,691	Total liabilities	120,641
Tangible fixed assets	79,820	Common stock	22,784
Intangible fixed assets	835	Capital surplus	12,815
Investments and other assets	11,850	Retained earnings	4,081
Fixed assets total	92,506	Treasury stock	(167)
Total assets	173,198	Net unrealized holding gain on securities	907
		Land revaluation reserve	10,527
		Foreign currency translation adjustments	31
		Minority interests in consolidated subsidiaries	1,575
		Total shareholders' equity	52,556
		Total liabilities, minority interests and shareholders' equity	173,198

Note: The amount shown is the number after rounding the fractional part.

(From April 1, 2007 to March 31, 2008)

Consolidated statement of income	
Account	Amount (in mil. JPY)
Net sales	144,714
Cost of sales	99,602
Gross profit	45,112
Selling, general and administrative expenses	44,376
Operating income	735
Non-operating income	1,599
Non-operating expenses	2,300
Ordinary income	34
Extraordinary gains	1,447
Extraordinary losses	2,004
Income before income taxes and minority interests	521
Income taxes	936
Minority interests in consolidated subsidiaries	8
Net income	1,466

Note: The amount shown is the number after rounding the fractional part.

<Major products>

Tractors



Rice transplanters



Combine harvesters



Machines for exports



Line-up of other products



Tiller



Onion transplanter



Binder



Harvester



Dryer



Rice huller



Weighing and separating machine



Coin-operated rice milling machine



Hydroponics facility